FINANCIAL STATEMENTS

For the Fiscal Year Ended March 31, 2008



Certified Public Accountants

TABLE OF CONTENTS

| | PAGE |
|---|----------------|
| List of Elected and Appointed Officials | |
| Independent Auditors' Report | 1-2 |
| Management's Discussion and Analysis | 3-13 |
| Basic Financial Statements | |
| Government-wide Financial Statements | |
| Statement of Net Assets Statement of Activities | 14 15-16 |
| Fund Financial Statements | |
| Balance Sheet – Governmental Funds Statement of Revenues, Expenditures and Changes in | 17-18 |
| Fund Balances (Deficits) – Governmental Funds | 19-20 |
| Statement of Net Assets – Proprietary Funds | 21-22 |
| Statement of Revenues, Expenses and Changes in | 22.24 |
| Net Assets – Proprietary Funds Statement of Cosh Floure – Proprietary Funds | 23-24 25-26 |
| Statement of Cash Flows – Proprietary Funds Statement of Revenues, Expenditures and Changes in | 23-20 |
| Fund Balance – Budget and Actual | |
| General Fund | 27-29 |
| Major Streets Fund | 30 |
| Local Streets Fund | 31 |
| Airport Fund | 32 |
| Statement of Fiduciary Net Assets – Agency Fund – | |
| Current Tax Collection Fund | 33 |
| Index | |
| Notes to the Financial Statements | 34-56 |
| Supplementary Information | |
| Combining and Individual Fund Financial Statements and Schedules Combining Balance Sheet – Nonmajor Governmental Funds Combining Statement of Revenues, Expenditures and Changes in | 57 |

58

Fund Balances – Nonmajor Governmental Funds

TABLE OF CONTENTS

| | PAGE |
|--|--------------|
| Supplementary Information (Concluded) | |
| Combining Statement of Net Assets – Internal Service Funds | 59 |
| Combining Statement of Revenues, Expenses, and Changes in | (0) |
| Net Assets – Internal Service Funds | 60 |
| Combining Statement of Cash Flows – Internal Service Funds | 61 |
| Statement of Changes in Assets and Liabilities – | (0) |
| Agency Fund – Current Tax Collection Fund | 62 |
| Balance Sheet and Statement of Net Assets – Component Unit | 63 |
| Statement of Revenues, Expenditures and Changes in | C 1 |
| Fund Balance and Statement of Activities – Component Unit | 64 |
| Internal Control and Compliance | |
| Independent Auditors' Report on Internal Control Over | |
| Financial Reporting and on Compliance and Other Matters | |
| Based on an Audit of Financial Statements Performed | |
| in Accordance with <i>Government Auditing Standards</i> | 65-66 |
| In recordance with covernment rulating standards | 00 00 |
| Single Audit Section | |
| Schedule of Expenditures of Federal Awards | 67 |
| Independent Auditors' Report on Compliance with Requirements | |
| Applicable to Each Major Program and Internal Control | |
| Over Compliance in Accordance with OMB Circular A-133 | 68-69 |
| Schedule of Findings and Questioned Costs | 70-71 |
| Schedule of Findings and Questioned Costs | /0-/1 |

List of Elected and Appointed Officials For the Fiscal Year Ended March 31, 2008

Elected Officials

Mayor Mayor Pro Tem Council Member Council Member Council Member Council Member Clerk Norman Carlson Sherm Chamberlain Gabe Campbell Dennis Kusina Lyle Gennett Jill Picha Greg Stevens Carol Ochs

Appointed Officials

City Manager Attorney Police Chief Fire & Ambulance Electric & Water Superintendent Treasurer Street Superintendent Wastewater/Water Superintendent Harbormaster Planning Director/Zoning Administrator Recreation Director Director of Golf Robert Straebel James Young Gerard Doan Paul Ivan Donald Swem Richard Brandi Pat Elliott James Caldwell Hal Evans Mike Spencer Dwight Boss Tom Heid



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INDEPENDENT AUDITORS' REPORT

August 22, 2008

The Honorable Mayor and Members of the City Council City of Charlevoix Charlevoix County, Michigan

We have audited the accompanying financial statements of the governmental activities, the businesstype activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the *City of Charlevoix* (the "City"), as of and for the year ended March 31, 2008, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City, as of March 31, 2008, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparisons for the General Fund and major Special Revenue Funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated August 22, 2008 on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The management's discussion and analysis on pages 3-13 is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is also not a required part of the basic financial statements and schedules and the schedule of expenditures of federal awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Rehmann Lobarn

MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis

As management of the **City of Charlevoix** (the "City"), we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended March 31, 2008.

Financial Highlights

- The assets of the City (primary government) exceeded its liabilities at the close of the most recent fiscal year by \$57,735,464 (*net assets*). Of this amount, \$10,806,466 (*unrestricted net assets*) may be used to meet the City's ongoing obligations to citizens and creditors.
- The primary government's total net assets increased by \$5,218,218.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$1,987,946, an increase of \$496,720 in comparison with the prior year. Approximately 57 percent of this total amount or \$1,135,786 is *available for spending* at the City's discretion (*unreserved, undesignated fund balance*).
- At the end of the current fiscal year, unreserved, undesignated fund balance for the General Fund was \$457,478 or 14 percent of total General Fund expenditures and transfers out.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the City's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *statement of activities* presents information showing how the City's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash* flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include legislative, general government, public safety, public works, health and welfare, and recreation and culture. The business-type activities of the City include electric, sewer, water and marina operations.

The government-wide financial statements include not only the City itself (known as the *primary government*), but also a legally separate authority – the Downtown Development Authority – for which the City is financially accountable. Financial information for this *component unit* is reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 14-16 of this report.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The City maintains 12 individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the General, Major Streets, Local Streets, Airport, and City Hall Improvements funds, each of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The City adopts an annual appropriated budget for its General and Special Revenue Funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

The basic governmental fund financial statements can be found on pages 17-20 and 27-32 of this report.

Proprietary funds. The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its electric, sewage disposal, water distribution, and marina operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses internal service funds to account for its motor pool and employee fringe benefits. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements. The City also uses an internal service fund to account for DPW site maintenance. Services provided by this fund predominantly benefit business-type functions and it has been combined with business-type activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the electric, sewage disposal, water operations and Marina fund, each of which are considered to be major funds of the City.

The basic proprietary fund financial statements can be found on pages 21-26 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the City. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statement can be found on page 33 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 34-56 of this report.

Other information. The combining statements referred to earlier in connection with nonmajor governmental funds is presented immediately following the notes to the financial statements. Combining and individual fund statements and schedules can be found on pages 57-62 of this report.

Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the City of Charlevoix, assets exceeded liabilities by \$57,735,464 at the close of the most recent fiscal year.

By far the largest portion of the City's net assets (80.7 percent) reflects its investment in capital assets (e.g., land, infrastructure, buildings, equipment, and vehicles); less any related debt used to acquire those assets that is still outstanding. The City uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City's net assets (.6 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (18.7 percent) may be used to meet the City's ongoing obligations to citizens and creditors.

| City of Charlevoix - Primary Government |
|--|
| Condensed Statement of Net Assets |

| | Governmental Activities | | Business-ty | oe Activities | Total | | |
|-------------------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--|
| | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | |
| Assets | | | | | | | |
| Cash and other assets | \$ 2,828,961 | \$ 2,256,553 | \$ 9,789,418 | \$11,502,803 | \$12,618,379 | \$13,759,356 | |
| Capital assets not being | | | | | | | |
| depreciated | 17,892,862 | 17,004,734 | 609,468 | 609,468 | 18,502,330 | 17,614,202 | |
| Capital assets, net of | | | | | | | |
| accumulated depreciation | 12,066,414 | 12,303,213 | 21,702,672 | 16,026,154 | 33,769,086 | 28,329,367 | |
| | | | | | | | |
| Total assets | 32,788,237 | 31,564,500 | 32,101,558 | 28,138,425 | 64,889,795 | 59,702,925 | |
| Liabilities | | | | | | | |
| | 220 127 | 260.007 | 020.050 | 004 201 | 1 259 105 | 1 252 269 | |
| Current and other liabilities | 330,137 | 369,087 | 928,058 | 884,281 | 1,258,195 | 1,253,368 | |
| Long-term debt, | 411 126 | 105 965 | 5 495 000 | 5 500 000 | 5 906 126 | 5 005 965 | |
| net of current portion | 411,136 | 405,865 | 5,485,000 | 5,500,000 | 5,896,136 | <u>5,905,865</u> | |
| Total liabilities | 741,273 | 774,952 | 6,413,058 | 6,384,281 | 7,154,331 | 7,159,233 | |
| Net assets | | | | | | | |
| Invested in capital assets, | | | | | | | |
| net of related debt | 29,770,898 | 29,099,437 | 16,812,140 | 11,135,622 | 46,583,038 | 40,235,059 | |
| Restricted | 345,960 | 323,245 | | - | 345,960 | 323,245 | |
| Unrestricted | 1,930,106 | 1,366,866 | 8,876,360 | 10,618,522 | 10,806,466 | 11,985,388 | |
| Chronielou | | | | 10,010,022 | | | |
| Total net assets | <u>\$32,046,964</u> | <u>\$30,789,548</u> | <u>\$25,688,500</u> | <u>\$21,754,144</u> | <u>\$57,735,464</u> | <u>\$52,543,692</u> | |

At the end of the current fiscal year, the City is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities.

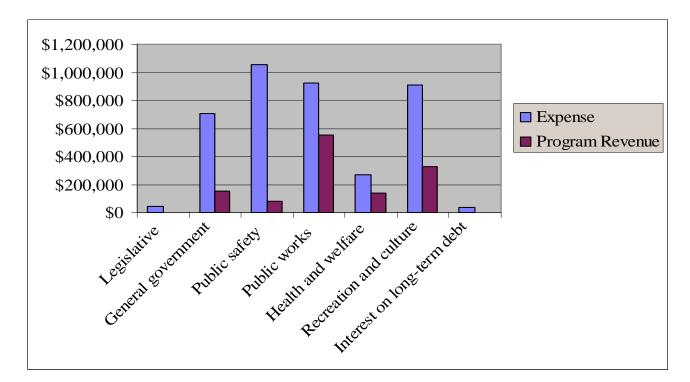
The City's net assets increased by \$5,191,772 during the current fiscal year.

City of Charlevoix - Primary Government Condensed Statement of Changes in Net Assets

| | Government | al Activities | Business-type Activities | | Total | | |
|----------------------------|----------------------|---------------------|---------------------------------|---------------------|----------------------|---------------------|--|
| | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | |
| Revenues | | | | | | | |
| Program revenues | | | | | | | |
| Charges for services | \$ 854,943 | \$ 854,467 | \$ 7,428,597 | \$7,278,295 | \$ 8,283,540 | \$ 8,132,762 | |
| Operating grants and | | | | | | | |
| contributions | 401,872 | 526,275 | 2,878 | 38,853 | 404,750 | 565,128 | |
| Capital grants and | | | | | | | |
| Contributions | 884,278 | - | 4,137,892 | 1,576,613 | 5,022,170 | 1,576,613 | |
| General revenues | | | | | | | |
| Property taxes | 2,617,824 | 2,468,750 | - | - | 2,617,824 | 2,468,750 | |
| Grants and contributions | 5 | | | | | | |
| not restricted to | | | | | | | |
| specific programs | 287,598 | 310,792 | - | - | 287,598 | 310,792 | |
| Unrestricted investment | | | | | | | |
| earnings | 257,446 | 199,506 | 363,373 | 359,119 | 620,819 | 558,625 | |
| Gain on sale of | | | | | | | |
| capital assets | | 12,154 | 1,200 | 2,500 | 1,200 | 14,654 | |
| Total revenues | 5,303,961 | 4,371,944 | 11,933,940 | 9,255,380 | 17,237,901 | 12 677 274 | |
| I otal revenues | 5,505,901 | 4,3/1,944 | 11,933,940 | 9,255,360 | 17,237,901 | 13,627,324 | |
| Expenses | | | | | | | |
| Legislative | 43,462 | 58,518 | _ | _ | 43,462 | 58,518 | |
| General government | 708,509 | 724,126 | _ | _ | 708,509 | 724,126 | |
| Public safety | 1,054,925 | 999,129 | _ | _ | 1,054,925 | 999,129 | |
| Public works | 923,396 | 915,506 | _ | _ | 923,396 | 915,506 | |
| Health and welfare | 266,807 | 261,402 | _ | _ | 266,807 | 261,402 | |
| Recreation and culture | 910,872 | 608,572 | _ | _ | 910,872 | 608,572 | |
| Interest on long-term debt | | 37,593 | _ | _ | 34,665 | 37,593 | |
| Electric | 54,005 | 51,575 | 5,284,343 | 4,851,569 | 5,284,343 | 4,851,569 | |
| Sewage disposal | | _ | 1,004,765 | 1,018,245 | 1,004,765 | 1,018,245 | |
| Water | | | 896,596 | 909,694 | 896,596 | 909,694 | |
| Marina | | | <u>612,343</u> | 364,350 | <u>612,343</u> | 364,350 | |
| iviarina | | | 012,343 | | 012,343 | | |
| Total expenses | 3,942,636 | 3,604,846 | 7,798,047 | 7,143,858 | <u>11,740,683</u> | 10,748,704 | |
| | | | | | | | |
| Increase in net assets | | | | | | | |
| before transfers | 1,361,325 | 767,098 | 4,135,893 | 2,111,522 | 5,497,218 | 2,878,620 | |
| | | | | | | | |
| Transfers | (77,463) | 6,170 | (201,537) | (6,170) | (279,000) | | |
| Change in net assets | 1,283,862 | 773,268 | 3,934,356 | 2,105,352 | 5,218,218 | 2,878,620 | |
| Net assets – | | | | | | | |
| | 20 790 549 | 20.016.290 | 21,754,144 | 10 649 702 | 52 542 602 | 10 665 072 | |
| beginning of year | 30,789,548 | 50,010,280 | 21,734,144 | 19,048,792 | 52,545,092 | 49,665,072 | |
| Prior period adjustment | (26,446) | | | | (26,446) | | |
| i noi penou aujusunent | <u> (20,440</u>) | | | | <u> (20,440</u>) | | |
| Net assets – end of year | <u>\$32,046,964</u> | <u>\$30,789,548</u> | <u>\$25,688,500</u> | <u>\$21,754,144</u> | <u>\$57,735,464</u> | <u>\$52,543,692</u> | |

Governmental activities. Governmental activities increased the City's net assets by \$1,283,862. Key elements of this increase are as follows:

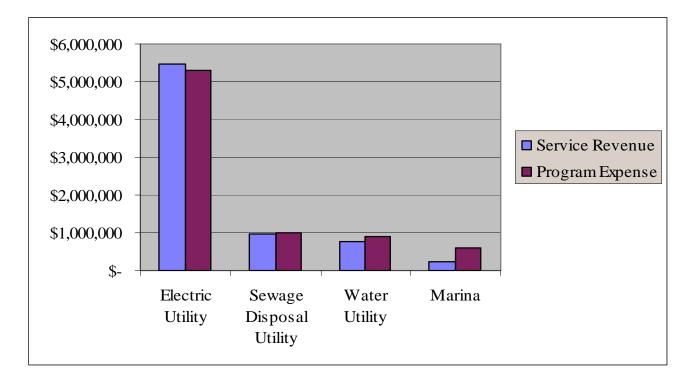
- Property tax revenue increased by \$149,074 (6%), from a slight increase in the Refuse millage PA 213 (.1 mill) during the year. This increase is also the result of increased taxable value in the City.
- Operating grants and contributions decreased approximately \$125,000 resulting from reductions in State revenue sharing payments and fewer grants funding governmental type activities.
- Federal (FAA) and State of Michigan grants provided approximately \$884,000 for improvements and land purchase at the airport.
- The City Hall Improvements Capital Projects Fund received transfers of \$10,000 from the General Fund, \$60,000 from the Infrastructure Improvements Capital Projects fund, \$39,900 from the Electric, Water & Sewer Utility proprietary funds and \$139,600 from the DPW and Motor Vehicle funds, reducing the total outstanding advances to the fund.
- Interest rates increased and unrestricted investment earnings increased by approximately \$49,000 for the year due to rising interest rates during most of the year and additional available funds that could be invested.
- Recreation and culture expenses increased approximately \$300,000 from the prior year related primarily to major capital improvements at the ski hill for the water well project.



Expenses and Program Revenues – Governmental Activities

Business-type activities. Business-type activities increased the City's net assets by \$3,934,356. Key elements of this change are as follows:

- Interest rates increased and unrestricted investment earnings increased by just over \$4,000 for the year due to rising interest rates during most of the year.
- Transfers in for 2007-08 were \$279,000 more than the prior year because of the reimbursement to the Downtown Development Authority by the Infrastructure for completion of the storm sewer in the East Park area.
- The addition to the marina resulting in an increase in capital grants and contributions of more than \$2.6 million in 2007-08.



Expenses and Program Revenues - Business-type Activities

Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the City's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$1,987,946, an increase of \$496,720 in comparison with the prior year. A significant portion of the fund balances, \$1,641,986, constitutes *unreserved fund balance*, which is available for spending at the City's discretion. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed for Perpetual Care.

The General Fund is the chief operating fund of the City. At the end of the current fiscal year, unreserved fund balance of the general fund was \$605,078; a portion of this amount (\$147,600) has been designated for use in the subsequent year's budget. As a measure of the General Fund's liquidity, it may be useful to compare unreserved, undesignated fund balance to total fund expenditures and transfers out. Unreserved, undesignated fund balance represents 14 percent of total General Fund expenditures and transfers out.

The fund balance of the City's General Fund increased by \$15,454 during the current fiscal year, compared to a budgeted decrease of \$222,372. Many factors contributed to this change during the year, but the main reasons for the increase were lower costs in the Planning, City Manager, City Attorney, Parks, Cemetery, Golf Course and Assessing areas than estimated prior to the year end in the budgeting process.

The Major Streets Fund had a total fund balance of \$87,604. The Major Streets Fund's fund balance increased by \$38,907, compared to a budgeted increase of \$25,039, due in most part to higher than estimated State Revenue.

The Local Streets Fund had a total fund balance of \$14,501. The Local Streets Fund's fund balance decreased by \$22,542, compared to a budgeted decrease of \$66,500, due in most part to more transfers in the Local Street fund than estimated.

The Airport Fund had a total fund balance of \$20,925. The Airport Fund's fund balance increased by \$30,609, compared to a budgeted increase of \$5,969, due in most part to higher Federal revenues and expenditures for grant projects during the year than expected.

Proprietary funds. The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the Electric Utility, Sewage Disposal Utility, Water Utility and Marina Funds at the end of the year amounted to \$8,487,677 and the investment in capital assets net of related debt was \$16,704,132. The Electric Utility Fund had an increase in net assets for the year of \$129,213, the Sewage Disposal Utility Fund a decrease of \$47,236, the Water Utility Fund a decrease of \$119,648, whereas the Marina Fund had an increase of \$3,896,639. Other factors concerning the finances of these funds have already been addressed in the discussion of the City's business-type activities.

General Fund Budgetary Highlights

During the year, General Fund revenues and expenditures were lower than budgetary estimates. There was an increase in fund balance of \$15,454 compared to a budgeted decrease of \$222,372.

Capital Asset and Debt Administration

Capital assets. The City's investment in capital assets for its governmental and business-type activities as of March 31, 2008, amounted to \$52,271,416 (net of accumulated depreciation). This investment in capital assets includes land improvements, buildings and systems, equipment, vehicles and infrastructures including park facilities, roads, highways, and bridges. The total increase in the City's investment in capital assets for the current fiscal year was 13.8 percent.

Major capital asset events during the current fiscal year included the following:

- Marina, East Park and Ferry boat launch improvements (continued design and construction).
- Water system improvements at Mt. McSauba
- Land/air rights purchases at the City airport
- Purchase of new vehicles, machinery and equipment by the Motor Pool fund.
- Utility system improvements and equipment purchases.

City of Charlevoix - Primary Government Capital Assets (net of depreciation)

| | Governmental Activities | | Business-ty | pe Activities | Total | | |
|-----------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--|
| | 2008 | 2007 | 2008 | 2007 | 2008 | 2007 | |
| | | | | | | | |
| Land | \$17,892,862 | \$16,998,429 | \$ 609,468 | \$ 609,468 | \$18,502,330 | \$17,607,897 | |
| Construction- | | | | | | | |
| in-progress | - | 6,305 | 4,355,254 | - | 4,355,254 | 6,305 | |
| Land improvements | 3,704,352 | 3,679,951 | 4,908,077 | 3,303,924 | 8,612,429 | 6,983,875 | |
| Infrastructure | 559,637 | 538,994 | - | - | 559,637 | 538,994 | |
| Buildings and systems | 6,312,709 | 6,496,219 | 12,031,652 | 12,392,872 | 18,344,361 | 18,889,091 | |
| Equipment | 878,880 | 1,020,742 | 407,689 | 329,358 | 1,286,569 | 1,350,100 | |
| Vehicles | 610,836 | 567,307 | | | 610,836 | 567,307 | |
| Total | <u>\$29,959,276</u> | <u>\$29,307,947</u> | <u>\$22,312,140</u> | <u>\$16,635,622</u> | <u>\$52,271,416</u> | <u>\$45,943,569</u> | |

Additional information on the City's capital assets can be found in Note III C on pages 43-46 of this report.

Long-term debt. At the end of the current fiscal year, the City (primary government) had total installment purchase agreements and loans outstanding of \$188,378. This amount comprises debt backed by the full faith and credit of the City. In 2006-07, a new bond was issued for construction of a marina. This bond has a balance of \$5,500,000 which is not included in the above balance. The City has also pledged its full faith and credit to the Downtown Development Authority Component Unit bonded and installment purchase debt agreements of \$1,580,000 and \$457,390, respectively.

City of Charlevoix Outstanding Debt

| | Governmental Activities | Business-Type Activities | Component Unit |
|-----------------------------------|----------------------------|-----------------------------|---------------------|
| Installment purchase agreement | 114,474 | - | 457,390 |
| MDOT loan | 73,904 | - | - |
| Marina limited tax general | | | |
| obligation bonds | - | 5,500,000 | - |
| General obligation refunding bond | | | 1,580,000 |
| Total | <u>\$ 188,378</u> | <u>\$ 5,500,000</u> | <u>\$ 2,037,390</u> |

The City's and Component Unit's total debt decreased by \$354,347.

The City has an "AAA" rating from Moody's for the General Obligation Bond issue for the DDA.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the City is \$23,833,400, which is significantly in excess of the City's outstanding general obligation debt.

Additional information on the City's long-term debt can be found in Note III F on pages 48-50 of this report.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the City's budget for the 2008-09 fiscal year:

- The unemployment rate for the Northwest Michigan region is currently 7.2%, an increase from 5.7% a year ago. This compares to the state's current average unemployment rate of 7.4% and the national average rate of 5%.
- The Michigan economy has significant problems and the State has a reduced credit rating. There have been reductions in revenues from sales tax and this trend is expected to continue for at least the next year. Problems with foreclosures and reduction in taxable values were considered in preparing the budget and are reflected in utility bad debt estimates and write offs, as well as in the calculations for tax revenue.
- The tax collection rate for the year remained at 97% of billed taxes. This rate has remained virtually unchanged for the last 5 years. The County tax revolving fund reimburses the City for delinquent real property taxes in May each year following the March settlement.

- An increase of 5% in health care costs in the 2008-09 budget were factored in to the Employee Fringe Benefit (EFB) rate applied to all funds to maintain a break-even in the EFB. The latest proposal increase effective September 1, 2008 is 15% from MERS Premier Health. The City's share would increase by approximately 6% due to an increase in caps and differences in labor agreements and possible reduction in the benefit package being prepared by the healthcare committee.
- The budget includes an additional \$24,000 contribution beyond what the city is required to make to the MERS Retirement System to improve the funding level for employees covered by the plan.
- A revenue increase for State Revenue Sharing or Act 51 monies is not factored into the budget. Additional millage of .2 mills (1 mill total) was levied to offset the cost of refuse pickup, leaf and brush collection and composting operations in attempt to offset some of the inflationary increases in costs. The operating millage of 9.05 mills remained the same as was adopted in the 2007-08 budget to enable the same level of service to taxpayers be provided by the General Fund. The infrastructure millage was again levied for 2.1028 mills and was not subject to the Headlee Rollback.
- Sewer rates increased 5.5%, in line with a cost of service study to offset projected losses in the business type fund.

During the current fiscal year, unreserved fund balance in the General Fund increased to \$605,078. The City has appropriated \$147,600 of this amount for spending in the 2008-09 fiscal year budgets.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the City Treasurer, 210 State Street, Charlevoix, Michigan 49720 or via email to <u>rbrandi@cityofcharlevoix.org</u> or by visiting our website at <u>www.cityofcharlevoix.org</u> for additional supplemental budgetary information.

BASIC FINANCIAL STATEMENTS

GOVERNMENT-WIDE FINANCIAL STATEMENTS

STATEMENT OF NET ASSETS

MARCH 31, 2008

| | J | ent | | |
|---|----------------------------|-----------------------------|---------------|-------------------|
| | Governmental Activities | Business-type Activities | Total | Component Unit |
| Assets | | | | |
| Cash and cash equivalents | \$ 1,685,548 | \$ 5,398,485 | \$ 7,084,033 | \$ 4,748 |
| Cash with fiscal agent | - | - | - | 232,702 |
| Investments | 1,282,110 | 1,972,571 | 3,254,681 | 416,702 |
| Receivables | 262,762 | 1,614,315 | 1,877,077 | 20,407 |
| Internal balances | (434,133) | 434,133 | - | - |
| Other assets | 32,674 | 369,914 | 402,588 | 26,953 |
| Capital assets not being depreciated | 17,892,862 | 4,964,722 | 22,857,584 | 923,071 |
| Capital assets, net of depreciaton | 12,066,414 | 17,347,418 | 29,413,832 | 4,058,594 |
| Total assets | 32,788,237 | 32,101,558 | 64,889,795 | 5,683,177 |
| Liabilities | | | | |
| Accounts payable | 170,834 | 878,824 | 1,049,658 | 130,732 |
| Accrued liabilities | 113,449 | 34,234 | 147,683 | 13,846 |
| Noncurrent liabilities | | | | |
| Long term debt due within one year | 37,317 | 15,000 | 52,317 | 359,347 |
| Long term debt due in more than one year | 419,673 | 5,485,000 | 5,904,673 | 1,678,043 |
| Total liabilities | 741,273 | 6,413,058 | 7,154,331 | 2,181,968 |
| Net assets | | | | |
| Invested in capital assets, net of related debt | 29,770,898 | 16,812,140 | 46,583,038 | 2,944,275 |
| Restricted for | | | | |
| Nonexpendable perpetual care | 345,960 | - | 345,960 | _ |
| Unrestricted | 1,930,106 | 8,876,360 | 10,806,466 | 556,934 |
| Total net assets | \$ 32,046,964 | \$ 25,688,500 | \$ 57,735,464 | \$ 3,501,209 |

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED MARCH 31, 2008

| <u>Functions / Programs</u> | Expenses | Charges for Services | Program Revenu Capital Grants and Contributions | Operating Grants and Contributions | Net (Expense) Revenue |
|--------------------------------|---------------|-------------------------|--|--|-----------------------------|
| Primary government | | | | | |
| Governmental activities | | | | | |
| Legislative | \$ 43,462 | \$ - | \$ - | \$ - | \$ (43,462) |
| General government | 708,509 | 149,850 | - | 6,056 | (552,603) |
| Public safety | 1,054,925 | 72,056 | - | 4,873 | (977,996) |
| Public works | 923,396 | 165,274 | 884,278 | 389,333 | 515,489 |
| Health and welfare | 266,807 | 141,656 | - | - | (125,151) |
| Recreation and culture | 910,872 | 326,107 | - | 1,610 | (583,155) |
| Interest on long-term debt | 34,665 | | | | (34,665) |
| Total governmental activities | 3,942,636 | 854,943 | 884,278 | 401,872 | (1,801,543) |
| Business-type activities | | | | | |
| Electric | 5,284,343 | 5,454,720 | - | - | 170,377 |
| Sewage disposal | 1,004,765 | 966,092 | - | 2,878 | (35,795) |
| Water | 896,596 | 775,705 | - | - | (120,891) |
| Marina | 612,343 | 672,983 | 3,417,989 | | 3,478,629 |
| Total business-type activities | 7,798,047 | 7,869,500 | 3,417,989 | 2,878 | 3,492,320 |
| Total primary government | \$ 11,740,683 | \$ 8,724,443 | \$ 4,302,267 | \$ 404,750 | \$ 1,690,777 |
| Component unit | | | | | |
| Downtown Development Authority | \$ 906,132 | \$ 38,760 | \$- | \$- | \$ (867,372) |

Continued...

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED MARCH 31, 2008

| | Primary Government | | | |
|---|--------------------|---------------|---------------|--------------|
| | Governmental | Business-type | | Component |
| | Activities | Activities | Total | Unit |
| Changes in net assets | | | | |
| Net (expense) revenue | \$ (1,801,543) | \$ 3,492,320 | \$ 1,690,777 | \$ (867,372) |
| General revenues | | | | |
| Property taxes | 2,617,824 | - | 2,617,824 | 756,220 |
| Grants and contributions not | | | | |
| restricted to specific programs | 287,598 | - | 287,598 | - |
| Unrestricted investment earnings | 257,446 | 363,373 | 620,819 | 29,433 |
| Gain on sale of capital assets | - | 1,200 | 1,200 | - |
| Transfers - internal activities | (77,463) | 77,463 | | |
| Total general revenues and transfers | 3,085,405 | 442,036 | 3,527,441 | 785,653 |
| Changes in net assets | 1,283,862 | 3,934,356 | 5,218,218 | (81,719) |
| Net assets, beginning of year, as previously reported | 30,789,548 | 21,754,144 | 52,543,692 | 3,582,928 |
| Prior period adjustments | (26,446) | | (26,446) | |
| Net assets, beginning of year, as restated | 30,763,102 | 21,754,144 | 52,517,246 | 3,582,928 |
| Net assets, end of year | \$ 32,046,964 | \$ 25,688,500 | \$ 57,735,464 | \$ 3,501,209 |

Concluded

FUND FINANCIAL STATEMENTS

BALANCE SHEET GOVERNMENTAL FUNDS

MARCH 31, 2008

| | (| General | Major Streets | Local Streets | 1 | Airport | City Hall provements |
|---|----|---------|------------------|------------------|----|---------|-------------------------|
| ASSETS | | | | | | | |
| Cash and cash equivalents | \$ | 190,293 | \$ 26,905 | \$ 3,044 | \$ | 50,035 | \$ 127 |
| Investments | | 368,375 | 4,213 | - | | - | - |
| Accounts receivable | | 19,438 | - | - | | 1,108 | - |
| Taxes receivable | | 84,767 | - | - | | - | - |
| Interest receivable | | 6,280 | 112 | 729 | | - | - |
| Other assets | | 580 | - | - | | - | - |
| Due from other governments | | 53,771 | 59,944 | 11,837 | | - | - |
| Total assets | \$ | 723,504 | \$ 91,174 | \$ 15,610 | \$ | 51,143 | \$ 127 |
| LIABILITIES AND FUND BALANCES | | | | | | | |
| Liabilities | | | | | | | |
| Accounts payable | \$ | 82,613 | \$ 167 | \$ - | \$ | 29,097 | \$ - |
| Accrued expenses | | 35,813 | 3,403 | 1,109 | | 1,121 | - |
| Advance from other funds | | - | - | | | - | 296,650 |
| Total liabilities | | 118,426 | 3,570 | 1,109 | | 30,218 | 296,650 |
| Fund balances (deficits) | | | | | | | |
| Reserved | | | | | | | |
| Perpetual care | | - | - | - | | - | - |
| Unreserved | | | | | | | |
| Designated for subsequent year's expenditures | | 147,600 | - | - | | - | - |
| Undesignated (deficit) | | 457,478 | 87,604 | 14,501 | | 20,925 | (296,523) |
| Undesignated - reported in nonmajor | | | | | | | |
| Capital Projects Funds | | - | | - | | - | - |
| Total fund balances (deficits) | | 605,078 | 87,604 | 14,501 | | 20,925 | (296,523) |
| Total liabilities and fund balances | \$ | 723,504 | \$ 91,174 | \$ 15,610 | \$ | 51,143 | \$ 127 |

| Other Nonmajor vernmental Funds | Tota Governm Fund | ental |
|--|-------------------------|----------------|
| \$ 782,910 752,660 | | 3,314 5,248 |
| 1,012 16,373 | | 1,558 1,140 |
| 5,910 | | 3,031 |
| - | 124 | 580 5,552 |
| \$ 1,558,865 | \$ 2,440 | |
| | | |
| \$ 2,504 | \$ 114 | 4,381 |
| - | | 1,446 |
| | 290 | 5,650 |
| 2,504 | 452 | 2,477 |
| | | |
| 345,960 | 345 | 5,960 |
| 358,600 | 506 | 5,200 |
| - | 283 | 3,985 |
| 851,801 | 851 | 1,801 |
| 1,556,361 | 1,987 | 7,946 |
| \$ 1,558,865 | \$ 2,440 |),423 |

Continued...

BALANCE SHEET GOVERNMENTAL FUNDS

MARCH 31, 2008

| Reconciliation of fund balances on the balance sheet for governmental funds to net assets of governmental activities on the statement of net assets | |
|---|---------------|
| Fund balances - total governmental funds | \$ 1,987,946 |
| Amounts reported for governmental activities in the statement of net assets are different because | |
| Capital assets used in governmental activities are not financial resources and, therefore, not reported in the funds. | |
| Add - capital assets | 35,550,000 |
| Deduct - accumulated depreciation | (6,183,613) |
| Internal service funds are used by management to charge the costs of certain activities, such as equipment costs, to individual funds. The assets and liabilities of certain internal service funds are included in governmental activities in the statement of net assets. | |
| Add - net assets of governmental activities accounted for in the internal service funds | 1,165,961 |
| Deduct - portion of internal service funds net operating income attributed to business-type funds | (137,483) |
| Certain liabilities, such as bonds payable, are not due and payable in the current period, and therefore are not reported in the funds. | |
| Deduct - installment contracts and loans | (188,378) |
| Deduct - compensated absences - sick | (97,361) |
| Deduct - accrued interest on bonds and advances | (50,108) |
| Net assets of governmental activities | \$ 32,046,964 |
| | |

Concluded

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICITS) - GOVERNMENTAL FUNDS

FOR THE YEAR ENDED MARCH 31, 2008

| | General | | | Major | Local | | | City Hall Improvements | | |
|--|---------|-------------------|----|---------|-------|----------|----|---------------------------|-----|-----------|
| Revenues | | General | | Streets | | Streets | A | irport | Imp | rovements |
| Taxes | \$ | 2,163,283 | \$ | | \$ | | \$ | | \$ | |
| Federal revenue | φ | 2,105,285 | φ | - | φ | - | φ | 884,278 | φ | - |
| State revenue | | 274,160 | | 254,876 | | 86,945 | | 52,568 | | - |
| Licenses and permits | | 5,865 | | 234,870 | | 80,945 | | 52,508 | | - |
| Charges for services | | 534,830 | | - | | - | | 120,315 | | - |
| Fines and forfeits | | 19,911 | | - | | - | | 120,315 | | - |
| Interest | | 35,688 | | 490 | | 1,485 | | 1,138 | | 129 |
| Rents and royalties | | | | 490 | | 1,405 | | 44,959 | | 129 |
| Other revenue | | 105,285 15,977 | | - | | - | | - 44,939 | | - |
| Total revenues | | 3,154,999 | | 255,366 | | 88,430 | 1 | ,103,258 | | 129 |
| Expenditures | | | | | | | | | | |
| Current | | | | | | | | | | |
| Legislative | | 46,518 | | - | | - | | - | | - |
| General government | | 509,160 | | - | | - | | - | | - |
| Public safety | | 1,091,801 | | - | | - | | - | | - |
| Public works | | 224,685 | | 237,252 | | 140,972 | 1 | ,042,219 | | - |
| Health and welfare | | 277,420 | | - | | - | | - | | - |
| Recreation and culture | | 951,543 | | - | | - | | - | | - |
| Other expenditures | | 60,718 | | - | | - | | - | | - |
| Debt service | | | | | | | | | | |
| Principal | | - | | - | | - | | 20,153 | | - |
| Interest | | - | | - | | - | | 10,277 | | 24,388 |
| Total expenditures | | 3,161,845 | | 237,252 | | 140,972 | 1 | ,072,649 | | 24,388 |
| Revenues (under) over expenditures | | (6,846) | | 18,114 | | (52,542) | | 30,609 | | (24,259) |
| Other financing sources (uses) | | | | | | | | | | |
| Transfers in | | 82,300 | | 20,793 | | 30,000 | | - | | 249,500 |
| Transfers out | | (60,000) | | - | | - | | - | | (14,618) |
| Total other financing sources (uses) | | 22,300 | | 20,793 | | 30,000 | | - | | 234,882 |
| Net change in fund balances | | 15,454 | | 38,907 | | (22,542) | | 30,609 | | 210,623 |
| Fund balances (deficits), beginning of year, as previously reported | | 589,624 | | 48,697 | | 37,043 | | 24,099 | | (514,483) |
| Prior period adjustment | | - | | - | | | | (33,783) | | 7,337 |
| Fund balances (deficits), beginning of year, as restated | | 589,624 | | 48,697 | | 37,043 | | (9,684) | | (507,146) |
| Fund balances (deficits), end of year | \$ | 605,078 | \$ | 87,604 | \$ | 14,501 | \$ | 20,925 | \$ | (296,523) |

| Other Nonmajor Governmental Funds | Total Governmental Funds |
|--|---|
| \$ 454,541 | \$ 2,617,824 |
| \$ 454,541 | \$ 2,017,824 884,278 |
| | 668,549 |
| _ | 5,865 |
| 3,825 | 658,970 |
| | 19,911 |
| 193,617 | 232,547 |
| 15,460 | 165,704 |
| 1,500 | 17,477 |
| 668,943 | 5,271,125 |
| 41,290 | 46,518 550,450 1,091,801 1,645,128 277,420 951,543 60,718 |
| - | 20,153 |
| | 34,665 |
| 41,290 | 4,678,396 |
| 627,653 | 592,729 |
| 33,900 | 416,493 |
| (411,438) | (486,056) |
| (377,538) | (69,563) |
| 250,115 | 523,166 |
| 1,306,246 | 1,491,226 |
| | (26,446) |
| 1,306,246 | 1,464,780 |
| \$ 1,556,361 | \$ 1,987,946 |

Continued...

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES (DEFICITS) - GOVERNMENTAL FUNDS

FOR THE YEAR ENDED MARCH 31, 2008

| Reconciliation of statement of revenues, expenditures and changes in fund balances of govenmental funds to statement of activities | |
|--|------------------------|
| Net change in fund balances - total governmental funds | \$ 523,166 |
| Amounts reported for governmental activities in the statement of activities are different because | |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. | |
| Add - capital outlay Deduct - depreciation expense | 1,183,375 (536,676) |
| Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. | |
| Add - principal payments on long-term liabilities | 20,132 |
| Internal service funds are used by mangement to charge the costs of certain employee benefits and equipment usage to individual governmental funds. The net revenue (expense) attributable to those funds is reported with governmental activities. | |
| Add - interest revenue from governmental internal service funds | 24,899 |
| Add - other revenue from governmental internal service funds | 7,937 |
| Add - net operating income of internal service funds charged to governmental activities | 167,529 |
| Deduct - internal activities (transfers) accounted for in internal service funds | (7,900) |
| Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. | |
| Deduct - increase in compensated absences - sick | (25,384) |
| Deduct - increase in compensated absences - vacation | (20,844) |
| Deduct - accrued interest on bonds payable and advances | (52,372) |
| Change in net assets of governmental activities | \$ 1,283,862 |
| | Concluded |

Concluded

STATEMENT OF NET ASSETS PROPRIETARY FUNDS

MARCH 31, 2008

| | | Business-ty | pe Activities - Ent | erprise Funds | | |
|---|----------------------|---------------------------|---------------------|---------------|-----------------------|--------------------------|
| | | Maio | r Funds | | | |
| | Electric Utility | Sewage Disposa Utility | | Marina | Total | Internal Service Fund |
| Assets | 0 | | | | | |
| Current assets | | | | | | |
| Cash and cash equivalents | \$ 2,160,216 | \$ 628,088 | \$ 372,900 | \$ 2,211,081 | \$ 5,372,285 | \$ 658,434 |
| Investments | 1,407,456 | 28,971 | 281,144 | 30,000 | 1,747,571 | 156,862 |
| Accounts receivable | 749,252 | 106,848 | 63,511 | 626,444 | 1,546,055 | - |
| Interest receivable | 53,170 | 7,147 | 7,879 | 64 | 68,260 | 1,481 |
| Debt issue cost | - | - | - | 43,916 | 43,916 | 32,094 |
| Inventory | 285,729 | | 40,269 | | 325,998 | |
| Total current assets | 4,655,823 | 771,054 | 765,703 | 2,911,505 | 9,104,085 | 848,871 |
| Noncurrent assets | | | | | | |
| Restricted investments | | | | | | |
| For replacement | 75,000 | 75,000 | 75,000 | - | 225,000 | - |
| Capital assets, | | | | | | |
| net of accumulated depreciation Advance to other funds | 5,621,450 296,650 | 3,708,936 | 4,043,691 | 8,830,055 | 22,204,132 296,650 | 700,898 |
| Total noncurrent assets | 5,993,100 | 3,783,936 | 4,118,691 | 8,830,055 | 22,725,782 | 700,898 |
| Total assets | 10,648,923 | 4,554,990 | 4,884,394 | 11,741,560 | 31,829,867 | 1,549,769 |
| Liabilities | | | | | | |
| Current liabilities | | | | | | |
| Accounts payable | 275,118 | 105,757 | 22,018 | 475,931 | 878,824 | 56.453 |
| Accrued expenses | 12,337 | 9,656 | 10,916 | 1,325 | 34,234 | 21,895 |
| Compensated absences | 12,557 | 2,050 | 10,710 | 1,525 | 54,254 | 8,517 |
| Compensated absences | - | | | | | 6,317 |
| Total current liabilities | 287,455 | 115,413 | 32,934 | 477,256 | 913,058 | 86,865 |
| Noncurrent liabilities | | | | | | |
| Bonds payable | - | - | - | 5,500,000 | 5,500,000 | - |
| Compensated absences | - | | | | | 162,735 |
| Total noncurrent liabilities | - | | | 5,500,000 | 5,500,000 | 162,735 |
| Total liabilities | 287,455 | 115,413 | 32,934 | 5,977,256 | 6,413,058 | 249,600 |
| Net assets | | | | | | |
| Invested in capital assets, | | | | | | |
| net of related debt | 5,621,450 | 3,708,936 | 4,043,691 | 3,330,055 | 16,704,132 | 700,898 |
| Restricted for replacement and redemption | 75,000 | 75,000 | 75,000 | - | 225,000 | |
| Unrestricted | 4,665,018 | 655,641 | 732,769 | 2,434,249 | 8,487,677 | 599,271 |
| Total net assets | \$ 10,361,468 | \$ 4,439,577 | \$ 4,851,460 | \$ 5,764,304 | \$ 25,416,809 | \$ 1,300,169 |

Continued...

STATEMENT OF NET ASSETS PROPRIETARY FUNDS

MARCH 31, 2008

| Reconciliation of net assets on the statement of net assets for proprietary funds to net assets of business-type activities on the statement of net assets | |
|--|---------------|
| Net assets - total enterprise funds | \$ 25,416,809 |
| Amounts reported for business-type activities in the statement of net assets are different because | |
| An internal service fund is used by management to charge the costs of certain DPW site activities to individual proprietary funds. Assets and liabilities of this internal service fund are included in business-type activities in the statement of net assets. | |
| Add - net assets of business-type activities accounted for in the internal service fund | 134,208 |
| Add - portion of internal service funds net operating income attributed to business-type funds | 137,483 |
| Net assets of business-type activities | \$ 25,688,500 |
| | |

Concluded

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS - PROPRIETARY FUNDS

FOR THE YEAR ENDED MARCH 31, 2008

| | | Business-typ | e Activities - Ente | rprise Funds | | | | |
|----------------------------------|---------------------|----------------------------|---------------------|--------------|---------------|--------------------------|--|--|
| | | Major | Funds | | | | | |
| | Electric Utility | Sewage Disposal Utility | Water Utility | Marina | Total | Internal Service Fund | | |
| Operating revenues | | | | | | | | |
| Charges for services | \$ 5,445,730 | \$ 949,587 | \$ 769,204 | \$ 232,080 | \$ 7,396,601 | \$ 2,261,679 | | |
| Operating expenses | | | | | | | | |
| Purchased power | 3,591,749 | - | - | - | 3,591,749 | - | | |
| Personal services | 710,871 | 398,971 | 449,233 | 141,276 | 1,700,351 | 1,677,571 | | |
| Contractual services | 69,001 | 82,338 | 44,471 | 18,080 | 213,890 | 89,001 | | |
| Insurance | 952 | 17,372 | 6,908 | 2,401 | 27,633 | - | | |
| Building rental | 37,833 | 19,250 | 19,250 | - | 76,333 | - | | |
| Equipment rental | 105,802 | 82,883 | 27,561 | 679 | 216,925 | _ | | |
| Supplies | 61,219 | 63,630 | 56,373 | 6,217 | 187,439 | 92,067 | | |
| Utilities | 17,360 | 139,303 | 66,580 | 17,360 | 240,603 | 13,025 | | |
| Repair and maintenance | 36,401 | 42,437 | 38,217 | 54 | 117,109 | 80,716 | | |
| Depreciation | 599,143 | 164,248 | 184,332 | 211,325 | 1,159,048 | | | |
| | 599,145 | 104,248 | 164,552 | | | 148,899 | | |
| Amortization | - | 15 490 | - | 2,440 | 2,440 | - | | |
| Miscellaneous | 79,184 | 15,480 | 13,183 | 2,423 | 110,270 | 3,836 | | |
| Total operating expenses | 5,309,515 | 1,025,912 | 906,108 | 402,255 | 7,643,790 | 2,105,115 | | |
| Operating income (loss) | 136,215 | (76,325) | (136,904) | (170,175) | (247,189) | 156,564 | | |
| Nonoperating revenues (expenses) | | | | | | | | |
| Interest revenue | 142,898 | 41.406 | 38,755 | 140,172 | 363,231 | 25.041 | | |
| Gain on sale of capital assets | 142,898 | 41,400 | 38,733 | 140,172 | 1,200 | 25,041 | | |
| Other revenue | , | 16 505 | - 6 501 | - | , | 7.937 | | |
| | 8,990 | 16,505 | 6,501 | 440,903 | 472,899 | 1,937 | | |
| Federal revenue | - | 2,878 | - | - | 2,878 | - | | |
| State revenue | - | - | - | 3,417,989 | 3,417,989 | - | | |
| Interest expense | (90) | | | (211,250) | (211,340) | | | |
| Total nonoperating revenues | 152,998 | 60,789 | 45,256 | 3,787,814 | 4,046,857 | 32,978 | | |
| Income (loss) before transfers | 289,213 | (15,536) | (91,648) | 3,617,639 | 3,799,668 | 189,542 | | |
| Transfers | | | | | | | | |
| Transfers in | _ | _ | _ | 279,000 | 279,000 | 198,163 | | |
| Transfers out | (160,000) | (31,700) | (28,000) | 279,000 | (219,700) | (187,900) | | |
| Transfers out | (100,000) | (31,700) | (28,000) | | (21),700) | (107,500) | | |
| Total transfers | (160,000) | (31,700) | (28,000) | 279,000 | 59,300 | 10,263 | | |
| Change in net assets | 129,213 | (47,236) | (119,648) | 3,896,639 | 3,858,968 | 199,805 | | |
| Net assets, beginning of year | 10,232,255 | 4,486,813 | 4,971,108 | 1,867,665 | 21,557,841 | 1,100,364 | | |
| Net assets, end of year | \$ 10,361,468 | \$ 4,439,577 | \$ 4,851,460 | \$ 5,764,304 | \$ 25,416,809 | \$ 1,300,169 | | |
| | | | | | | | | |

Continued...

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS - PROPRIETARY FUNDS

FOR THE YEAR ENDED MARCH 31, 2008

Reconciliation of the statement of revenues, expenses and changes in net assets of enterprise funds to the to the statement of activities

| Change in net assets - all enterprise funds | \$ 3,858,968 |
|--|-----------------|
| An internal service fund is used by management to charge the costs of certain DPW site capital improvements to individual enterprise funds. The net revenue (expense) attributable to that fund is reported with business-type activities. | |
| Add - interest revenue from business-type internal service fund | 144 |
| Add - net operating income of internal service funds charged to business-type funds | 57,081 |
| Add - internal activities (transfers) accounted for in business-type internal service fund | 18,163 |
| Change in net assets of business-type activities | \$ 3,934,356 |
| | Concluded |

The accompanying notes are an integral part of these financial statements.

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS

FOR THE YEAR ENDED MARCH 31, 2008

| | | Enterpr | | | | |
|---|---------------------|-------------------------------|------------------|--------------|----------------------|--------------------------|
| | | Major | Funds | | | |
| | Electric Utility | Sewage Disposal Utility | Water Utility | Marina | Total | Internal Service Fund |
| Cash flows from operating activities Cash received from customers Cash received from interfund services | \$ 5,352,910 | \$ 953,831 | \$ 773,160 | \$ (394,364) | \$ 6,685,537 | \$ - 2,269,623 |
| Cash payments to suppliers for goods | (710,871) | (403,705) | (453,567) | (141,727) | (1,709,870) | (1,662,343) |
| and services | (4,102,639) | (438,893) | (230,425) | 41,814 | (4,730,143) | (270,110) |
| Net cash provided by (used in) operating activities | 539,400 | 111,233 | 89,168 | (494,277) | 245,524 | 337,170 |
| Cash flows from noncapital | | | | | | |
| financing activities Miscellaneous income | 8,990 | 16,505 | 6,501 | 440,903 | 472,899 | 7,937 |
| Receipt of amounts due from other funds | - | - | - | - | - | 10,655 |
| Repayment of amounts due to other funds | - | - | - | - | - | (14,618) |
| Transfers in from other funds Transfers out to other funds | - (160,000) | (31,700) | (28,000) | 279,000 | 279,000 (219,700) | 198,163 (187,900) |
| Transiers out to ouler funds | (100,000) | (51,700) | (28,000) | | (21),700) | (187,900) |
| Net cash (used in) provided by noncapital financing activities | (151,010) | (15,195) | (21,499) | 719,903 | 532,199 | 14,237 |
| Cash flows from capital and related | | | | | | |
| financing activities State and federal grants | _ | 2,878 | _ | 3,417,989 | 3,420,867 | |
| Purchase of capital assets | (321,005) | (218,613) | (112,001) | (6,194,912) | (6,846,531) | (148,896) |
| Bond interest payments | (90) | | | (211,250) | (211,340) | |
| Net cash used in capital and related | | | | | | |
| financing activities | (321,095) | (215,735) | (112,001) | (2,988,173) | (3,637,004) | (148,896) |
| Cash flows from investing activities | | | | | | |
| Proceeds from matured investments | 1,466,372 | 382,641 | 524,239 | 30,000 | 2,403,252 | - |
| Purchase of investments | (1,482,456) | (103,971) | (356,144) | (30,000) | (1,972,571) | (1,862) |
| Advance to other funds Bond issue cost | 191,112 | - | - | 2,440 | 191,112 2,440 | - |
| Investment income | 157,190 | 43,133 | 41,164 | 142,003 | 383,490 | 25,079 |
| Net cash provided by investing activities | 332,218 | 321,803 | 209,259 | 144,443 | 1,007,723 | 23,217 |
| Net increase (decrease) in cash and | | | | | | |
| cash equivalents | 399,513 | 202,106 | 164,927 | (2,618,104) | (1,851,558) | 225,728 |
| Cash and cash equivalents, beginning of year | 1,760,703 | 425,982 | 207,973 | 4,829,185 | 7,223,843 | 432,706 |
| Cash and cash equivalents, end of year | \$ 2,160,216 | \$ 628,088 | \$ 372,900 | \$ 2,211,081 | \$ 5,372,285 | \$ 658,434 |

Noncash capital and related financing activities

The City capitalized \$383,976 in the marina fund for which payment had not been made (recorded in accounts payable) at year end

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS

FOR THE YEAR ENDED MARCH 31, 2007

| | Enterprise Funds | | | | | | | | | | | |
|--|------------------|------------|---------|-----------------|---------|-----------|--------|-----------|-------|-----------|--------------------------|----------|
| | Major Funds | | | | | | | | | | | |
| | | Electric S | | Sewage Disposal | | | | | | | Internal Service Fund | |
| | | Utility | Utility | | Utility | | Marina | | Total | | | |
| Reconciliation of operating income | | | | | | | | | | | | |
| (loss) to net cash provided by (used in) operating activities | | | | | | | | | | | | |
| Operating income (loss) | \$ | 136,215 | \$ | (76,325) | \$ | (136,904) | \$ | (170,175) | \$ | (247,189) | \$ | 156,564 |
| Adjustments to reconcile operating | | | | | | | | | | | | |
| income (loss) to net cash provided | | | | | | | | | | | | |
| by operating activities | | | | | | | | | | | | |
| Depreciation | | 599,143 | | 164,248 | | 184,332 | | 211,325 | | 1,159,048 | | 148,899 |
| Changes in assets and liabilities | | | | | | | | | | | | |
| Accounts receivable | | (92,820) | | 4,244 | | 3,956 | | (626,444) | | (711,064) | | 7,944 |
| Inventory | | (7,208) | | - | | 23,159 | | - | | 15,951 | | - |
| Other assets | | - | | - | | - | | - | | - | | (32,094) |
| Accounts payable | | (83,798) | | 23,800 | | 18,959 | | 91,468 | | 50,429 | | 40,629 |
| Accrued expenses | | (12,132) | | (4,734) | | (4,334) | | (451) | | (21,651) | | (5,636) |
| Accrued compensated absences | | - | | - | | - | | - | | | | 20,864 |
| Net cash provided by (used in) | | | | | | | | | | | | |
| operating activities | \$ | 539,400 | \$ | 111,233 | \$ | 89,168 | \$ | (494,277) | \$ | 245,524 | \$ | 337,170 |
| | | | | | | | | | | | | |

Concluded

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL GENERAL FUND

FOR THE YEAR ENDED MARCH 31, 2008

| | Budgeted A | Amounts | | Actual Over (Under) |
|--|--------------|--------------|--------------|------------------------|
| | Original | Final | Actual | Final Budget |
| Taxes | | | | |
| Property taxes | \$ 2,088,500 | \$ 2,119,430 | \$ 2,121,567 | \$ 2,137 |
| Payments in lieu of taxes | 3,000 | 3,366 | 3,366 | - |
| Interest and penalties on delinquent taxes | 6,800 | 10,000 | 22,003 | 12,003 |
| Tax collection fees | 20,000 | 15,955 | 16,347 | 392 |
| Total taxes | 2,118,300 | 2,148,751 | 2,163,283 | 14,532 |
| State revenue | 281,300 | 273,044 | 274,160 | 1,116 |
| Licenses and permits | 6,200 | 5,600 | 5,865 | 265 |
| Charges for services | | | | |
| Fire runs | 69,300 | 71,606 | 72,056 | 450 |
| Ambulance runs | 175,000 | 146,200 | 99,742 | (46,458) |
| Ambulance contracts | 40,400 | 41,914 | 41,914 | (10,150) |
| Charges for services - other | 5,700 | 3,743 | 4,042 | 299 |
| Cemetery | 49,000 | 34,200 | 31,040 | (3,160) |
| Golf course | 171,300 | 162,451 | 162,551 | 100 |
| Summer sports | 6,700 | 6,701 | 6,701 | - |
| Day camp | 45,500 | 41,253 | 41,253 | _ |
| Winter sports | 50,200 | 50,200 | 47,632 | (2,568) |
| Basketball | 6,000 | 3,884 | 3,951 | 67 |
| Skate park | 9,000 | 6,463 | 6,163 | (300) |
| Parking | 21,500 | 16,677 | 17,785 | 1,108 |
| Total charges for services | 649,600 | 585,292 | 534,830 | (50,462) |
| Fines and forfeits | 28,300 | 19,425 | 19,911 | 486 |
| Interest and dividends | 20,000 | 34,000 | 35,688 | 1,688 |
| Rents and royalties | | | | |
| Harbor building | - | 41 | (40) | (81) |
| City hall | 87,300 | 87,299 | 81,217 | (6,082) |
| Boat launch | 24,600 | 24,100 | 24,108 | 8 |
| Total rents and royalties | 111,900 | 111,440 | 105,285 | (6,155) |
| Other revenues | 5,100 | 5,276 | 15,977 | 10,701 |
| Total revenues | 3,220,700 | 3,182,828 | 3,154,999 | (27,829) |
| | | | | |

Continued...

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL GENERAL FUND

FOR THE YEAR ENDED MARCH 31, 2008

| | Budgeted Amounts Original Final | | unts Final | Actual | Actual Over (Under) Final Budget | |
|--------------------------|------------------------------------|------|---------------|-----------|--|----------|
| Legislative | 0 | | | | | |
| City council | \$ 53,400 | 0 \$ | 53,400 | \$ 46,518 | \$ | (6,882) |
| General government | | | | | | |
| Mayor | 11,700 | 0 | 11,700 | 15,142 | | 3,442 |
| City manager | 69,200 | 0 | 69,200 | 62,097 | | (7,103) |
| Elections | 15,800 | 0 | 15,800 | 15,059 | | (741) |
| Assessor | 64,300 | 0 | 64,300 | 15,594 | (| (48,706) |
| City attorney | 101,600 | 0 | 101,600 | 79,583 | (| (22,017) |
| City clerk | 35,700 | 0 | 35,700 | 32,239 | | (3,461) |
| City treasurer | 62,300 | 0 | 62,300 | 57,527 | | (4,773) |
| City hall and grounds | 125,800 | 0 | 125,800 | 123,460 | | (2,340) |
| Cemetery | 125,100 | 0 | 125,100 | 108,459 | (| (16,641) |
| Total general government | 611,50 | 0 | 611,500 | 509,160 | (1 | 02,340) |
| Public safety | | | | | | |
| Police department | 686,400 | 0 | 654,142 | 659,677 | | 5,535 |
| Parking law enforcement | 17,600 | 0 | 17,600 | 9,579 | | (8,021) |
| Fire department | 354,100 | 0 | 354,100 | 345,589 | | (8,511) |
| Planning department | 143,500 | 0 | 143,500 | 76,956 | (| (66,544) |
| Total public safety | 1,201,600 | 0 | 1,169,342 | 1,091,801 | (| (77,541) |
| Public works | | | | | | |
| Highways and streets | 29,100 | 0 | 29,100 | 27,586 | | (1,514) |
| Leaf pick up | 92,100 | | 92,100 | 104,238 | | 12,138 |
| Waste collection | 22,000 | 0 | 54,258 | 43,842 | (| (10,416) |
| Brush pickup | 53,900 | | 53,900 | 49,019 | | (4,881) |
| Total public works | 197,100 | 0 | 229,358 | 224,685 | | (4,673) |

Continued...

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL GENERAL FUND

FOR THE YEAR ENDED MARCH 31, 2008

| | 0 | Budgeted riginal | Amo | unts Final | Actual | Ove | Actual er (Under) al Budget |
|--------------------------------------|----|---------------------|-----|---------------|---------------|-----|-----------------------------------|
| Health and welfare Ambulance | \$ | 292,600 | \$ | 292,600 | \$ 277,420 | \$ | (15,180) |
| Recreation and culture | | | | | | | |
| Parks | | 272,800 | | 272,800 | 254,743 | | (18,057) |
| Recreation administration | | 42,300 | | 42,300 | 37,094 | | (5,206) |
| City beaches | | 49,500 | | 49,500 | 48,928 | | (572) |
| Ball fields | | 28,300 | | 28,300 | 25,609 | | (2,691) |
| Day camp | | 43,800 | | 43,800 | 42,216 | | (1,584) |
| Ice rink | | 12,300 | | 12,300 | 5,347 | | (6,953) |
| Mt. McSauba ski hill | | 206,600 | | 206,600 | 271,276 | | 64,676 |
| Basketball and volleyball | | 8,000 | | 8,000 | 4,396 | | (3,604) |
| Golf course | | 230,400 | | 230,400 | 212,881 | | (17,519) |
| Boat launch | | 15,800 | | 15,800 | 16,227 | | 427 |
| Skate park | | 10,500 | | 10,500 | 13,263 | | 2,763 |
| Community promotion | | 18,600 | | 18,600 | 19,563 | | 963 |
| Total recreation and culture | | 938,900 | | 938,900 | 951,543 | | 12,643 |
| Other expenditures | | 107,400 | | 107,400 | 60,718 | | (46,682) |
| Total expenditures | | 3,402,500 | | 3,402,500 | 3,161,845 | | (240,655) |
| Revenues (under) over expenditures | | (181,800) | | (219,672) | (6,846) | | 212,826 |
| Other financing sources (uses) | | | | | | | |
| Transfers in | | 82,300 | | 82,300 | 82,300 | | - |
| Transfers out | | (85,000) | | (85,000) | (60,000) | | (25,000) |
| Total other financing sources (uses) | | (2,700) | | (2,700) | 22,300 | | (25,000) |
| Net change in fund balance | | (184,500) | | (222,372) | 15,454 | | 237,826 |
| Fund balance, beginning of year | | 589,624 | | 589,624 | 589,624 | | |
| Fund balance, end of year | \$ | 405,124 | \$ | 367,252 | \$ 605,078 | \$ | 237,826 |

Concluded

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL MAJOR STREETS FUND

FOR THE YEAR ENDED MARCH 31, 2008

| | Budgeted Amounts Original Final | | | Actual | Actual Over (Under) Final Budget | | |
|---|------------------------------------|-------------------------------|----|-------------------------|--|----|-------------------------|
| Revenues State revenue Interest | \$ | 225,200 1,500 | \$ | 221,022 1,000 | \$ 254,876 490 | \$ | 33,854 (510) |
| Total revenues | | 226,700 | | 222,022 | 255,366 | | 33,344 |
| Expenditures Public works - Highways and streets Revenues over (under) expenditures | | 604,500 (377,800) | | 217,776 4,246 | 237,252 18,114 | | 19,476 13,868 |
| Other financing sources Transfers in | | 397,800 | | 20,793 | 20,793 | | |
| Net change in fund balance | | 20,000 | | 25,039 | 38,907 | | 13,868 |
| Fund balance, beginning of year | | 48,697 | | 48,697 | 48,697 | | - |
| Fund balance, end of year | \$ | 68,697 | \$ | 73,736 | \$ 87,604 | \$ | 13,868 |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL LOCAL STREETS FUND

FOR THE YEAR ENDED MARCH 31, 2008

| | Budgeted Amounts Original Final | | | Actual | Actual Over (Under) Final Budget | | |
|-------------------------------------|------------------------------------|----------|----|----------|--|----|--------|
| Revenues | | | | | | | |
| State revenue | \$ | 68,300 | \$ | 68,300 | \$ 86,945 | \$ | 18,645 |
| Interest | | 1,500 | | 1,500 | 1,485 | | (15) |
| Total revenues | | 69,800 | | 69,800 | 88,430 | | 18,630 |
| Expenditures | | | | | | | |
| Public works - Highways and streets | | 140,300 | | 140,300 | 140,972 | | 672 |
| Revenues (under) over expenditures | | (70,500) | | (70,500) | (52,542) | | 17,958 |
| Other financing sources | | | | | | | |
| Transfers in | | 4,000 | | 4,000 | 30,000 | | 26,000 |
| Net change in fund balance | | (66,500) | | (66,500) | (22,542) | | 43,958 |
| Fund balance, beginning of year | | 37,043 | | 37,043 | 37,043 | | |
| Fund balance (deficits) end of year | \$ | (29,457) | \$ | (29,457) | \$ 14,501 | \$ | 43,958 |

The accompanying notes are an integral part of these financial statements.

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL AIRPORT FUND

FOR THE YEAR ENDED MARCH 31, 2008

| | Budgeted Amounts Original Final | | Actual | Actual Over (Under) Final Budget | |
|--|------------------------------------|------------|------------|--|--|
| Revenues | | | | | |
| Federal revenue | \$ 919,000 | \$ 828,724 | \$ 884,278 | \$ 55,554 | |
| State revenue | 24,200 | 73,477 | 52,568 | (20,909) | |
| Charges for services | 116,900 | 113,005 | 120,315 | 7,310 | |
| Interest | 5,300 | 1,400 | 1,138 | (262) | |
| Rents and royalties | 46,700 | 41,150 | 44,959 | 3,809 | |
| Total revenues | 1,112,100 | 1,057,756 | 1,103,258 | 45,502 | |
| Expenditures | | | | | |
| Public works | 1,070,100 | 1,021,357 | 1,042,219 | 20,862 | |
| Debt service | ,, | ,- , | ,- , - | - , | |
| Principal | 20,000 | 20,153 | 20,153 | - | |
| Interest | 10,400 | 10,277 | 10,277 | | |
| Total expenditures | 1,100,500 | 1,051,787 | 1,072,649 | 20,862 | |
| Net change in fund balance | 11,600 | 5,969 | 30,609 | 24,640 | |
| Fund balances, beginning of year, as previously reported | 24,099 | 24,099 | 24,099 | - | |
| Prior period adjustment | | | (33,783) | (33,783) | |
| Fund balances, beginning of year, as restated | 24,099 | 24,099 | (9,684) | (33,783) | |
| Fund balance, end of year | \$ 35,699 | \$ 30,068 | \$ 20,925 | \$ (9,143) | |

STATEMENT OF FIDUCIARY NET ASSETS AGENCY FUND CURRENT TAX COLLECTION FUND

MARCH 31, 2008

| Assets | | |
|---------------------------------------|---|--------------|
| Cash and cash equivalents | _ | \$ 45,996 |
| Liabilities Undistributed receipts | _ | \$ 45,996 |
| | | |

INDEX

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2008

I.

II.

III.

IV.

| | | PAGE |
|-----|---|-------|
| SUM | IMARY OF SIGNIFICANT ACCOUNTING POLICIES | |
| A. | Reporting entity | 34 |
| B. | Government-wide and fund financial statements | 34-35 |
| C. | Measurement focus, basis of accounting, and financial | |
| | statement presentation | 35-37 |
| D. | Assets, liabilities and net assets or equity | 37-40 |
| STE | WARDSHIP, COMPLIANCE AND ACCOUNTABILITY | |
| A. | Budgetary information | 40 |
| B. | Excess of expenditures over appropriations | 41 |
| C. | Deficit fund balance | 41 |
| DET | AILED NOTES ON ALL FUNDS | |
| A. | Deposits and investments | 41-43 |
| B. | Receivables | 43 |
| C. | Capital assets | 43-46 |
| D. | Payables | 47 |
| E. | Interfund receivables, payables and transfers | 47-48 |
| F. | Long-term debt | 48-50 |
| G. | Operating lease and commitment | 51 |
| OTH | IER INFORMATION | |
| A. | Risk management | 51 |
| B. | Property taxes | 51-52 |
| C. | Defined benefit pension plan | 52-53 |
| D. | Defined contribution plan | 54 |
| E. | Entitlement commitment | 54-55 |
| F. | Prior period adjustment | 55 |
| G. | Subsequent events | 56 |

NOTES TO THE FINANCIAL STATEMENTS

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting entity

The **City of Charlevoix** (the "City") was incorporated in 1905 and adopted a Home Rule Charter in April 1978 under Act 279, P.A. 1909 as amended (Home Rule City Act). The City government is directed by a six-member City Council and a Mayor elected by the community at large. This legislative body appoints a City Manager to administer the affairs of the City. The City provides the following services as authorized by its charter: public safety (police and fire), highways and streets, sanitation, electricity, health and social services, culture-recreation, public improvements, planning and zoning and general administrative services.

Discretely presented component unit. The Charlevoix Downtown Development Authority (DDA) is responsible for certain projects and activities whose purpose is to revitalize the downtown business district. The members of the DDA's governing board are appointed by the Mayor of the City. The City also has the ability to significantly influence the operations of the DDA. A complete financial statement of the Downtown Development Authority can be obtained from the City Treasurer at the City of Charlevoix, 210 State Street, Charlevoix, MI 49720.

B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component unit. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities,* which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities,* which rely to a significant extent on fees and charges for support. Likewise, the *primary government is* reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

NOTES TO THE FINANCIAL STATEMENTS

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements, except for agency funds, which do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement* focus and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state-shared revenue, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the City.

The City reports the following major governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Major Streets Fund* accounts for the use of motor fuel taxes and trunkline maintenance funds, which are earmarked by state statute for major street and highway purposes.

The *Local Streets Fund* accounts for the use of motor fuel taxes, which are earmarked by state statute for local street and highway purposes.

NOTES TO THE FINANCIAL STATEMENTS

The *Airport Fund* accounts for revenue sources that are legally restricted to expenditures for the Airport.

The *City Hall Improvements Fund* is used to account for the major renovation project underway at City Hall; the project was substantially complete in December 2005.

The City reports the following major proprietary funds:

The *Electric Utility Fund* accounts for the activities of the City's electrical utility system.

The Sewage Disposal Utility Fund accounts for the activities of the City's sewage disposal and treatment system.

The *Water Utility Fund* accounts for the activities of the City's water distribution and treatment system.

The Marina Fund accounts for the activities of the City's marina.

Additionally, the City reports the following fund types:

The *Capital Projects Funds* account for the acquisition of capital assets or construction of major capital projects not being financed by proprietary funds.

The *Permanent Fund* accounts for the perpetual care portion of the fee collected from the sale of cemetery lots. These monies are accumulating until such a time when they become adequate to be used to support cemetery operations.

The *Internal Service Funds* account for fleet and equipment management, employee fringe benefits, and construction of the DPW building provided to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

The *Agency Fund* accounts for assets held for other governments in an agency capacity, specifically tax collections.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The City has elected not to follow subsequent private-sector guidance.

NOTES TO THE FINANCIAL STATEMENTS

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the City's water, sewage disposal, and electric function, cost of building rent and various other functions of the City. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the electric, sewage disposal and water enterprise funds and of the City's internal service funds are charges to customers for sales and services. The enterprise funds also recognize as operating revenues the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources, as they are needed.

D. Assets, liabilities and net assets or equity

1. Deposits and investments

The City's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statutes authorize the City to deposit in the accounts of federally insured banks, credit unions, and savings and loan associations, and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers acceptances, and mutual funds composed of otherwise legal investments.

Investments are reported at fair value.

NOTES TO THE FINANCIAL STATEMENTS

2. Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are generally offset by a fund balance reserve account in the applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

3. Restricted assets

Certain resources have been set aside to fund capital asset replacements and customer deposits payable.

4. Inventory

Inventory held by the enterprise funds are valued at cost on the first-in, first-out basis. Inventory of expendable supplies in other funds have not been recorded and the amount of any such inventories is not considered material. The cost value of such inventories has been treated as an expenditure at the time of purchase.

5. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The City defines capital assets as assets with an initial, individual cost of more than \$1,000 (\$2,000 beginning December 2007) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

NOTES TO THE FINANCIAL STATEMENTS

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

Capital assets of the primary government and component unit are depreciated using the straight-line method over the following estimated useful lives:

| | Years |
|------------------------------|-------|
| Buildings | 40 |
| Land improvements | 20-50 |
| System infrastructure | 30-50 |
| Equipment | 5-10 |
| Vehicles | 5-20 |
| Public domain infrastructure | 30-50 |

6. Compensated absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay and 50 percent of sick leave up to 40 days for employees within the Communications Workers of America union and the Fraternal Order of Police union and fourteen days for the non-union employees are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in government-wide and proprietary funds; otherwise, total accumulated and unused vacation time is reported as a liability in the employees fringe benefit internal service fund as a result of employee resignations or retirements.

7. Long-term obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

NOTES TO THE FINANCIAL STATEMENTS

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at fiscal year end.

On or before the third Monday in January of each year, the City Manager must present the proposed budget to the City's council for review. The City Council holds public hearings and a final budget must be prepared and adopted no later than the third Monday in February.

The budget document presents information by fund, function, department, and line items. The legal level of budgetary control adopted by the governing board is the function level, which is the level at which expenditures may not legally exceed appropriations. The City Manager may make transfers of appropriations between departments within any funds; however, any supplemental appropriations that amend the total expenditures of any fund require City Council resolution.

NOTES TO THE FINANCIAL STATEMENTS

B. Excess of expenditures over appropriations

| | Apr | Final propriation | Ex | penditures | V | ariance |
|-------------------------------------|-----|----------------------|----|------------|----|---------|
| General Fund | | | | | | |
| Recreation and culture | \$ | 938,900 | \$ | 951,543 | \$ | 12,643 |
| Major Street Fund | | | | | | |
| Public Works (Highways and Streets) | | 217,776 | | 237,252 | | 19,476 |
| Local Street Fund | | | | | | |
| Public Works (Highways and Streets) | | 140,300 | | 140,972 | | 672 |
| Airport | | | | | | |
| Public Works | | 1,021,357 | | 1,042,219 | | 20,862 |

C. Deficit fund balance

The costs of the City Hall renovations have exceeded the revenues generated for the project resulting in a deficit fund balance at year end of \$296,523 in the City Hall Improvements Capital Projects Fund. Rather than issuing bonds and incurring the related costs, the Electric Utility Enterprise Fund transferred \$504,000 in fiscal 2004, \$121,000 in fiscal 2005 and \$30,000 in fiscal 2006 to provide funds for construction costs. The City plans to transfer future amounts budgeted for improvements into the City Hall Improvements Capital Projects Fund until such time that the advance has been repaid and the deficit fund balance is eliminated.

III. DETAILED NOTES ON ALL FUNDS

A. Deposits and investments

A reconciliation of cash and cash equivalents and investments as shown on the Statement of Net Assets and Statement of Fiduciary Net Assets is as follows:

| | Primary <u>Government</u> | Component Unit | Total |
|---|----------------------------------|------------------------------|----------------------------------|
| Statement of Net Assets Cash and cash equivalents Investments | \$ 7,084,033 <u>3,254,681</u> | \$ 237,450 <u>416,702</u> | \$ 7,321,483 <u>3,671,383</u> |
| Total Statement of Net Assets | <u>\$ 10,338,714</u> | <u>\$ 654,152</u> | |
| Statement of Fiduciary Net Assets Cash and cash equivalents | | | 45,996 |
| Total deposits and investments | | | <u>\$ 11,038,862</u> |

NOTES TO THE FINANCIAL STATEMENTS

A reconciliation of cash and investments as shown in the financial statements to the City's deposits and investments is as follows:

| Total deposits and investments | <u>\$ 11,038,862</u> |
|---|----------------------|
| Bank deposits (checking accounts and savings accounts and certificates of deposit) Cash with fiscal agent | \$ 10,806,160 |

Investment and deposit risk

Interest Rate Risk. State law limits the allowable investments and the maturities of some of the allowable investments as identified in the following list of authorized investments. The City's investment policy does not have specific limits in excess of state law on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit risk. The City's investment policy does not have specific limits in excess of state law on investment credit risk. The City has no investments for which ratings are required.

Custodial credit risk - deposits. Custodial credit risk is the risk that in the event of a bank failure, the City's deposits may not be returned. State law does not require and the City does not have a policy for deposit custodial credit risk. As of year end, approximately \$7,081,000 of the City's bank balance of \$10,822,000 was exposed to custodial credit risk because it was uninsured and uncollateralized.

The City is authorized by statute to invest surplus funds in the following:

- a. Bonds, securities, other obligations and repurchase agreements of the United States, or an agency or instrumentality of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts or depository receipts or a qualified financial institution.
- c. Commercial paper rated at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of purchase.
- d. Bankers acceptances of United States banks.
- e. Obligations of the State of Michigan and its political subdivisions that, at the time of purchase are rated as investment grade by at least one standard rating service.
- f. Mutual funds registered under the Investment Company Act of 1940, limited to mutual fund securities whose intention is to maintain a net asset value of \$1.00 per share.
- g. External investment pools as authorized by Public Act 20 as amended through 12/31/97.

NOTES TO THE FINANCIAL STATEMENTS

The City Council is authorized to designate depositories for City funds, and to determine that the funds are invested in accordance with State of Michigan statutory authority.

The City's deposits are in accordance with statutory authority.

B. Receivables

Receivables in the governmental activities consist of 48 percent due from other governments, 6 percent interest receivable, 38 percent taxes receivable and 8 percent accounts receivable. Receivables in the business-type activities consist of 4 percent interest receivable, and 96 percent due from customers. Receivables in the component unit consist of 3 percent interest receivable, 7 percent taxes receivable and 90 percent accounts receivable.

C. Capital assets

Capital assets activity for the year ended March 31, 2008 was as follows:

| | | Beginning | | | Ending |
|--|---------------|------------|-----------|-----------|---------------|
| | Balance | Increases | Decreases | Transfers | Balance |
| Primary Government | | | | | |
| Governmental activities Capital assets not being depreciated | | | | | |
| | \$ 16,998,429 | \$ 894,433 | \$ - | | \$ 17,892,862 |
| Construction-in-process | 6,305 | | | (6,305) | |
| Total capital assets not being depreciated | 17,004,734 | 894,433 | | (6,305) | 17,892,862 |
| Capital assets being depreciat | | | | | |
| Land improvements | 5,259,380 | 135,653 | - | 6,305 | 5,401,338 |
| Infrastructure | 584,695 | 33,904 | - | - | 618,599 |
| Buildings and | | | | | |
| improvements | 9,413,386 | 53,835 | - | - | 9,467,221 |
| Machinery and equipment | 2,168,148 | 56,896 | - | - | 2,225,044 |
| Engineering equipment | 47,184 | - | - | - | 47,184 |
| Furniture and equipment | 210,101 | 2,349 | - | - | 212,450 |
| Vehicles | 2,012,510 | 148,869 | | | 2,161,379 |
| Total capital assets being | | | | | |
| depreciated | 19,695,404 | 431,506 | | 6,305 | 20,133,215 |

NOTES TO THE FINANCIAL STATEMENTS

| | Beginning Balance | Increases | Decreases | Transfers | Ending Balance |
|---|--|--|-----------|-----------|---------------------------------------|
| Less accumulated depreciation | on for | | | | |
| Land improvements | \$ (1,579,429) | \$ (117,557) | \$ - | - | \$ (1,696,986) |
| Infrastructure | (45,701) | (13,261) | - | - | (58,962) |
| Buildings and | | | | | |
| improvements | (2,917,167) | (237,345) | | - | (3,154,512) |
| Machinery and equipment | (1,185,762) | (190,077) | | - | (1,375,839) |
| Engineering equipment | (33,378) | (6,180) | | - | (39,558) |
| Furniture and equipment | (185,551) | (4,850) | | - | (190,401) |
| Vehicles | (1,445,203) | (105,340) | | | (1,550,543) |
| Total accumulated | | | | | |
| depreciation | (7,392,191) | (674,610) | - | | (8,066,801) |
| | <u> (: ,= ; = , = ; =)</u>) | | | | <u> (0,000,000</u>) |
| Total capital assets being | | | | | |
| depreciated, net of | | | | | |
| depreciation | 12,303,213 | (243,104) | | 6,305 | 12,066,414 |
| Governmental activities capi assets, net of depreciation | | \$ 651.329 | \$ | \$ | <u>\$ 29,959,276</u> |
| | <u>* = ; ; , ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;</u> | <u>* * * • • • • • • • • • • • • • • • • •</u> | * | * | <u>* * * * * * * * * * * *</u> |
| Business-type activities Capital assets not being depreciated | | | | | |
| Land | \$ 609,468 | \$ - | \$ - | \$ | \$ 609,468 |
| Construction-in-progress | | 4,355,254 | | | 4,355,254 |
| | | | | | |
| Total capital assets not being | 600,460 | 4 255 254 | | | 4.0.64.722 |
| Depreciated | 609,468 | 4,355,254 | | | 4,964,722 |
| Capital assets being deprecia | ted | | | | |
| Land improvements | 3,620,596 | 1,838,301 | - | - | 5,458,897 |
| Buildings and | 0,020,070 | 1,000,000 | | | 0,100,000 |
| improvements | 6,498,530 | 169,055 | - | _ | 6,667,585 |
| System improvements | 20,409,195 | 339,518 | - | - | 20,748,713 |
| Equipment | 1,213,386 | 144,403 | | | 1,357,789 |
| | | | | | |
| Total capital assets being | | | | | |
| depreciated | 31,741,707 | 2,491,277 | | | 34,232,984 |

NOTES TO THE FINANCIAL STATEMENTS

| | Beginning Balance | Increases | Decreases | Transfers | Ending Balance |
|--|----------------------|------------------------|-----------|-----------|----------------------|
| Less accumulated depreciation | on for | | | | |
| Land improvements Buildings and | \$ (316,672) | \$ (234,148) | \$ - | \$ - | \$ (550,820) |
| improvements | (3,895,054) | (177,392) | - | - | (4,072,446) |
| System improvements | (10,619,799) | | | - | (11,312,200) |
| Equipment | (884,028) | (66,072) | | | (950,100) |
| Total accumulated depreciation | (15,715,553) | (1,170,013) | | <u>-</u> | (16,885,566) |
| Total capital assets being depreciated, net of depreciation | <u>\$ 16,026,154</u> | <u>\$ 1,321,264</u> | <u>\$</u> | | <u>\$ 17,347,418</u> |
| Business-type activities capital assets, net of depreciation | <u>\$ 16,635,622</u> | <u>\$ 5,676,518</u> | <u>\$</u> | <u>\$</u> | <u>\$ 22,312,140</u> |
| <u>Component Unit</u> | | | | | |
| Capital assets not being | | | | | |
| depreciated – land | <u>\$ 923,071</u> | <u>\$</u> | <u>\$</u> | \$ | <u>\$ 923,071</u> |
| Capital assets being deprecia | ted | | | | |
| Land improvements | 2,253,948 | 61,101 | - | - | 2,315,049 |
| Buildings and improvements | 3,932,024 | | | | 3,932,024 |
| Machinery and equipment | | 3,385 | - | - | 29,535 |
| Engineering equipment | 20,130 31,347 | 5,565 | - | - | 31,347 |
| Furniture and equipment | 4,814 | - | - | - | 4,814 |
| r annure and equipment | <u> </u> | | | | <u></u> |
| Total capital assets being | | | | | |
| depreciated | 6,248,283 | 64,486 | | | 6,312,769 |

NOTES TO THE FINANCIAL STATEMENTS

| | Beginning Balance | Increases | Decreases | Ending Transfers | Balance |
|---|-------------------------------|----------------------|-------------|---------------------|------------------------|
| Less accumulated depreciation | on for | | | | |
| Land improvements | \$ (783,989) | \$ (76,636) | \$ - | \$ - | \$ (860,625) |
| Buildings and | | | | | |
| improvements | (1,260,759) | (102,340) | - | - | (1,363,099) |
| Machinery and equipment | (5,354) | (1,564) | - | - | (6,918) |
| Engineering equipment | (18,545) | (2,631) | - | - | (21,176) |
| Furniture and equipment | (2,117) | (240) | | | (2,357) |
| Total accumulated depreciation | (2,070,764) | (183,411) | | | (2,254,175) |
| Total capital assets being depreciated, net of depreciation | 4,177,519 | (118,925) | | | 4,058,594 |
| Component unit capital asset net of depreciation | ts, <u>\$ 5,100,590</u> | <u>\$ (118,925</u>) | <u>\$ -</u> | <u>\$</u> | <u>\$ 4,981,665</u> |

Depreciation expense was charged to functions/programs of the primary government as follows:

| Governmental activities | | |
|---|-----------|----------------|
| General government | \$ | 136,936 |
| Public safety | | 56,749 |
| Public works, including depreciation | | |
| of general infrastructure assets | | 242,979 |
| Recreation and culture | | 100,012 |
| Capital assets held by the governmental activity | | |
| internal service funds are charged to the various | | |
| functions based on their usage of the assets | | 137,934 |
| | | |
| Total depreciation expense – governmental activities | <u>\$</u> | <u>674,610</u> |
| Business-type activities | | |
| Electric | \$ | 599,143 |
| Sewage disposal | Ŧ | 164,248 |
| Water | | 184,332 |
| Marina | | 211,325 |
| Capital assets held by the business-type activity | | ;=_= |
| internal service funds are charged to the various | | |
| functions based on their usage of the assets | | 10,965 |
| | | · · · · |
| Total depreciation expense – business-type activities | | |

NOTES TO THE FINANCIAL STATEMENTS

D. Payables

Governmental activities, business-type activities and component unit accounts payable are composed entirely of amounts due to vendors.

E. Interfund receivables, payables and transfers

In prior years, the Electric Utility Enterprise Fund advanced a total of \$655,000 to the City Hall Improvements Fund for the purpose of assisting in the City Hall renovation project. The remaining advance is to be repaid over two years with interest charged at 5%. The current balance of this advance is \$296,650.

Interfund receivables and payables are established to cover temporary cash deficits.

| | Transfers out | | | | | | | |
|------------------------|----------------------|-----------|----------------------------|-----------|----------------|----|---------------------------------|-----------------------------|
| <u>Transfers in</u> | General Fund | Im | City Hall provements | - | oonent Jnit | | Nonmajor vernmental Funds | Subtotal Fransfers In |
| General Fund | \$ | - \$ | - | \$ | - | \$ | 82,300 | \$ 82,300 |
| Major Streets | 20,000 |) | - | | - | | 793 | 20,793 |
| Local Streets | 30,000 |) | - | | - | | - | 30,000 |
| City Hall Improvements | 10,000 |) | - | | - | | 60,000 | 70,000 |
| Marina | | - | - | | 440,903 | | 279,000 | 719,903 |
| Internal Service | | <u> </u> | 14,618 | | - | | | 14,618 |
| Subtotal transfers out | <u>\$ 60,000</u> | <u>\$</u> | 14,618 | <u>\$</u> | <u>440,903</u> | \$ | 426,056 | \$ <u>937,614</u> |

| | | Transfers out | | | | | | | | |
|---|-----------|---------------------|-----------|-------------------------------|-----------|------------------|-----------|------------------------------------|----|------------------------------|
| <u>Transfers in</u> |] | Electric Utility | Ι | Sewage Disposal Utility | | Water Utility | | Internal Service Funds | ~ | Subtotal ransfers In |
| Fire Truck and Ambulance City Hall Improvements Internal Service | \$ | 27,600 132,400 | \$ | 6,100 25,600 | \$ | 6,200 21,800 | \$ | 33,900 128,945 <u>14,400</u> | \$ | 33,900 168,845 194,200 |
| Subtotal transfers out | <u>\$</u> | 160,000 | <u>\$</u> | 31,700 | <u>\$</u> | 28,000 | <u>\$</u> | 177,245 | \$ | <u>396,945</u> |

Transfers in/out totaled \$1,334,559 for the year ended March 31, 2008.

NOTES TO THE FINANCIAL STATEMENTS

Interfund transfers are: (1) to transfer funds from Mt. McSauba Improvement Funds to the General Fund, (2) to transfer available funds to the City Hall Improvements Capital Projects Fund to cover costs of the city hall renovation project, (3) to use accumulated Water, Sewer, Motor Pool and Infrastructure Improvements funds to cover depreciation costs of the DPW Site fund and City Hall capital improvements, (4) to use unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations, (5) transfer annual planned amount from General Fund to Major and Local Streets Funds, (6) to use accumulated Infrastructure Improvement funds on the Mercer/Cherry Street work recorded in the Major Street fund, (7) to use accumulated Infrastructure Improvement funds on cemetery chapel improvements recorded in the General Fund, (8) transfer funds from the Motor Pool fund to the Fire Truck and Ambulance fund to replenish the reserve, (9) transfer funds from the Electric fund to the Motor Pool fund to cover the cost of a bucket truck, (10) transfer funds from the City Hall fund to the Electric fund to repay funds borrowed from the Electric fund to finance city hall renovations, (11) transfer funds from the component unit to the Marina for interactive fountain, and (12) to use accumulated Infrastructure Improvement funds to purchase a storm sewer recorded in the Marina fund.

F. Long-term debt

General obligation bonds. The City issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued by the DDA discretely presented component unit.

Installment purchases. The primary government's and component unit's Public Act 99 installment purchase agreements are also general obligations of the City. The original amount of the primary government's installment purchase agreement was \$180,000 and the component unit's installment purchase agreement was \$1,500,000.

In addition, the primary government has a loan with the Michigan Aeronautics Commission of the Michigan Department of Transportation (MDOT) in accordance with Act 107, Public Acts of 1969, as amended. The original amount of the loan was \$100,000.

NOTES TO THE FINANCIAL STATEMENTS

General obligation bonds, installment purchase agreements, and loans are direct obligations and pledge the full faith and credit of the City. The bonds are issued as 15 to 20 year serial bonds with varying amounts of principal maturing each year. General obligation bonds, installment purchase agreements, and loans currently outstanding are as follows:

| <u>Purpose</u> | Interest Rates | Amount |
|--|----------------------------|------------------------|
| Governmental Activities General government – installment purchase General government – loan (MDOT) | 5.625% 3.9% | \$ 114,474 |
| | | <u>\$ 188,378</u> |
| Business-Type Activities Marina – Limited tax general obligation bonds | 4.14% | <u>\$ 5,500,000</u> |
| Component Unit – Downtown Development Authority General government – general obligation refunding bond General government – installment purchase | 2.0% - 3.5% 4.3% - 4.8% | |
| | | <u>\$ 2,037,390</u> |

Annual debt service requirements to maturity for general obligation bonds, installment purchase agreements, and loans are as follows:

| Year Ending | C | | tal A | ativitian | р. | ninag Tr | | Activition | | Compos | ont] | [] |
|----------------------------|-----------|----------------------|-----------|----------------|------------|-------------------------------|------------|------------------|------------|----------------------------|-----------|----------------|
| Ending <u>March 31,</u> | | overnmen rincipal | | <u>nterest</u> | | <u>isiness-Ty</u> rincipal | | <u>Interest</u> | P | <u>Compon</u> Principal | | nterest |
| 2009 | \$ | 21,109 | \$ | 9,321 | \$ | 15,000 | \$ | 223,995 | \$ | 359,347 | \$ | 57,924 |
| 2010 | | 22,134 | | 8,296 | | 35,000 | | 223,395 | | 364,347 | | 49,109 |
| 2011 | | 23,211 | | 7,219 | | 100,000 | | 221,995 | | 374,347 | | 39,430 |
| 2012 | | 24,342 | | 6,089 | | 160,000 | | 217,995 | | 379,349 | | 28,451 |
| 2013 | | 25,530 | | 4,901 | | 180,000 | | 211,595 | | 275,000 | | 18,912 |
| 2014-2018 | | 72,052 | | 6,964 | 1 | ,275,000 | | 928,175 | | 285,000 | | 9,976 |
| 2019-2023 | | - | | - | 1 | ,820,000 | | 631,375 | | - | | - |
| 2024-2027 | | | | | _1 | ,915,000 | | 204,478 | | | | |
| Total | <u>\$</u> | <u>188,378</u> | <u>\$</u> | <u>42,790</u> | <u>\$5</u> | <u>,500,000</u> | <u>\$2</u> | <u>2,863,003</u> | <u>\$2</u> | 2 <u>,037,390</u> | <u>\$</u> | <u>203,802</u> |

NOTES TO THE FINANCIAL STATEMENTS

Revenue bonds. The City also issues bonds where the City pledges income derived from the acquired or constructed assets to pay debt service. No revenue bonds were issued during the current year.

Changes in long-term debt. Long-term debt activity for the year ended March 31, 2008, was as follows:

| - | Beginning Balance | Additions | Reductions | Ending Balance | Due Within <u>One Year</u> |
|---|----------------------|------------------|----------------------|---------------------|----------------------------------|
| Primary Government | | | | | |
| Governmental activities Installment purchase | | | | | |
| agreements | \$ 125,572 | \$ - | \$ (11,099) | \$ 114,473 | \$ 11,723 |
| Loans | 82,938 | - | (9,054) | 73,884 | 9,386 |
| Compensated | | | | | |
| absences – sick | 71,977 | 25,384 | - | 97,361 | 7,691 |
| Compensated | 150.000 | 20.044 | | 151 050 | 0.515 |
| absences – vacation | 150,388 | 20,864 | | 171,252 | 8,517 |
| Total governmental | | | | | |
| activities | 430,875 | 46,248 | (20,153) | 456,970 | 37,317 |
| Business-type activities General obligation bonds | 5,500,000 | | | 5,500,000 | 15,000 |
| Total primary government | <u>\$ 5,930,875</u> | <u>\$ 46,248</u> | <u>\$ (20,153</u>) | <u>\$ 5,956,970</u> | <u>\$ 52,317</u> |
| <u>Component unit</u> | | | | | |
| General obligation bonds Installment purchase | \$ 1,820,000 | \$- | \$ (240,000) | \$ 1,580,000 | \$ 245,000 |
| agreements | 571,737 | | (114,347) | 457,390 | 114,347 |
| Total component unit | <u>\$ 2,391,737</u> | <u>\$</u> | <u>\$ (354,347</u>) | <u>\$ 2,037,390</u> | <u>\$ 359,347</u> |

Compensated absences in governmental activities are generally liquidated by the Employee Fringe Benefits Internal Service Fund.

NOTES TO THE FINANCIAL STATEMENTS

G. Operating lease and commitment

The City has entered into an operating lease agreement with the Beaver Island Boat Company ("BIBCO"). BIBCO rents dock space and office space from the City. Both parties have agreed to a 5-year rental agreement, which BIBCO has a conditional right of renewal it may exercise five times. The City has also signed a \$30,000 promissory note payable to BIBCO in the event the City elects to terminate the rental agreement before 2028. Also, if the City were to terminate this agreement before 2028, then it would be liable to BIBCO for the balance on BIBCO's note for the construction of a storage building, which approximates \$61,000 as of March 31, 2008. Projected operating lease proceeds through the year ended 2028 are as follows:

| Year Ended <u>March 31,</u> | Amount |
|--------------------------------|-------------------|
| 2009 | \$ 19,759 |
| 2010 | 20,543 |
| 2011 | 21,355 |
| 2012 | 22,196 |
| 2013 | 23,066 |
| 2014-2018 | 129,481 |
| 2019-2023 | 156,277 |
| 2024-2028 | 219,394 |
| | <u>\$ 612,071</u> |

IV. OTHER INFORMATION

A. Risk management

The City is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation), as well as medical benefits provided to employees. During the year ended March 31, 2008, the City carried insurance through various commercial carriers, including the Michigan Municipal League, to cover all risks of losses. The City has had no settled claims resulting from these risks that exceeded its commercial coverage in any of the past three fiscal years.

B. Property taxes

The City's property taxes are levied each July 1 on the taxable valuation of property located in the City as of the preceding December 31, the lien date. Property taxes are payable without penalty and interest through August 31; as of March 1 of the succeeding year, unpaid real property taxes are sold to and collected by Charlevoix County.

NOTES TO THE FINANCIAL STATEMENTS

Assessed values as established annually by the City, and subject to acceptance by the County, are equalized by the State at an estimated 50 percent of current market value. Real and personal property in the City for the 2007 levy were assessed and equalized at \$233,564,238 (not including properties subject to Industrial Facilities Tax exemption), representing 50 percent of estimated current market value. The City's general operating tax rate for fiscal year 2007-08 was 9.05 mills, with an additional 2.1028 mills levied for infrastructure improvements and an additional .8 mills levied for refuse.

Property taxes for the DDA are derived from a tax increment financing agreement between the DDA and other taxing districts. Under this arrangement, the DDA receives those property taxes levied on the increment of current taxable valuations (determined as of the preceding December 31, the lien date) over base year assessed valuations on certain property located in the City of Charlevoix, which are within the DDA district. Property taxes are recognized in the fiscal year in which they are levied.

C. Defined benefit pension plan

Plan Description

The City's defined benefit pension plan provides retirement and disability benefits, annual cost-of-living adjustments and death benefits to plan members and beneficiaries. The City participates in the Municipal Employees Retirement System of Michigan (MERS), an agent multiple-employer plan administered by the MERS Retirement Board. Act No. 427 of the Public Acts of 1984, as amended, establishes and amends the benefit provisions of the participants in MERS. The Municipal Employees Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplementary information for MERS. That report may be obtained by writing to the Municipal Employees Retirement System of Michigan, 1134 Municipal Way, Lansing, MI 48917 or by calling (800) 767-6377.

Funding Policy

The City is required to contribute at an actuarially determined rate; the current rate for the Communication Workers of America (CWA) is 12.86% of annual covered payroll, the Police and Fire (POLC) rate is 13.27% and the non-union rate is 18.62% of covered payroll. Communication Workers of America affiliated City employees are required to contribute 3% of their annual covered payroll. The contribution requirements of the City are established and may be amended by the Retirement Board of MERS. The contribution requirements of plan members are established and may be amended by the City depending on the MERS contribution program adopted by the City.

NOTES TO THE FINANCIAL STATEMENTS

Annual Pension Cost

For the year ended March 31, 2008 the City's annual pension cost of \$302,536 for MERS was equal to the City's required and actual contributions. The required contribution was determined as part of the December 31, 2006 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) additional projected salary increases of 0% to 8.4% per year, depending on age, attributable to seniority/merit and (c) projected salary increases of 4.5% per year, compounded annually, attributable to inflation. The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return and includes an adjustment to reflect fair value. The City's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2007, the date of the last actuarial valuation, was 28 years.

Three-year Trend Information

| Fiscal Year <u>Ending</u> | Annual Pension <u>Cost (APC</u>) | Percentage of APC <u>Contributed</u> | Net Pension <u>Obligation</u> |
|---------------------------------|---|--|-------------------------------------|
| 3/31/06 | \$ 217,443 | 100% | \$ - |
| 3/31/07 | 256,120 | 100% | - |
| 3/31/08 | 302,536 | 100% | - |

Schedule of Funding Progress

| Actuarial Valuation | Actuarial Value of Assets | Lia | arial Accru bility (AAL Entry Age | edUnfundee L) AAL (UAAL) | d Funded Ratio | | UAAL as a Percentage of Covered Payroll |
|------------------------|---------------------------------|-----|---|--------------------------------|----------------------|--------------|---|
| Date | (a) | | (b) | (b-a) | <u>(a/b)</u> | (c) | ((b-a)/c) |
| 12/31/03 | \$ 5,521,367 | \$ | 7,238,779 | \$ 1,717,412 | 2 76% | \$ 1,654,097 | 104% |
| 12/31/04 | 6,023,710 | | 8,423,342 | 2,399,632 | 2 72% | 1,833,018 | 131% |
| 12/31/05 | 6,372,687 | | 8,733,885 | 2,361,198 | 8 73% | 1,716,207 | 138% |
| 12/31/06 | 6,813,506 | | 9,464,744 | 2,651,238 | 8 72% | 1,860,553 | 142% |
| 12/31/07 | 7,285,089 | | 10,111,411 | 2,826,322 | 2 72% | 2,079,727 | 136% |

NOTES TO THE FINANCIAL STATEMENTS

D. Defined contribution plan

The City provided pension benefits to its City Manager through a defined contribution plan "City of Charlevoix City Manager Money Purchase Plan." In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. As established by the City Council, the City contributed 21.62% of the City Manager's gross earnings to the plan or provides this percentage as an increase to annual compensation or a combination of both, at the discretion of the City Manager. Contributions and interest are allocated to the account and benefits are fully vested at March 31, 2008.

The City Manager's base payroll during the year ended March 31, 2008 was \$79,000. The current year calculation resulted in a benefit of \$9,197 which was contributed to the plan. There was no increase to compensation for the year ended March 31, 2008.

E. Entitlement commitment

During 1979 and 1982, the Michigan Public Power Agency (MPPA), of which the City is a member, acquired an ownership interest in the Consumer Power Campbell No. 3 plant, the Detroit Edison Belle River Unit and other related assets.

The City has entered into contracts with MPPA for the City's electric entitlement share of the Campbell No. 3 and Belle River Unit generating capacities of 2074(kw) and 3869(kw), respectively.

The Power Sales Contract requires payments on a "take-and-pay" basis for the City's entitlement share of power and energy from the Project as is available under the Project Agreements. In the event payment is not required for any month under the City's Power Sales Contract, the City is required to make payment for such month under this Project Support Contract on a "take-or-pay" basis. The payment under the Project Support Contract would be the amount the City would have been required to pay under its Power Sales Contract for such month if any power and energy from the Project that is available under the Project Agreements had been made available to the City. If a participant of the MPPA defaults in the performance of its obligations under its Power Sales Contract or Project Support Contract, the MPPA is unable to sell such participant's entitlement share, the remaining participants not in default are obligated to assume pro rata shares of such entitlement share up to 25 percent of their original entitlement shares.

NOTES TO THE FINANCIAL STATEMENTS

| The City's | s share of | MPPA | annual | debt | service | requirements, | used | as | a | measure | of |
|------------|------------|----------|-----------|------|---------|---------------|------|----|---|---------|----|
| minimum | annual pay | ments ar | e as foll | ows: | | | | | | | |
| | | | | | | Combustion | | | | | |

| | | | | | Comb | ustion | | | |
|--------------|--------------------|-------------------|--------------------|--------------------|--------------------|-------------------|--------------------|--------------------|--|
| Year Ended | Campbo | ell No. 3 | Belle | River | Turbin | e No. 1 | Total | | |
| December 31, | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | |
| | | | | | | | | | |
| 2009 | \$ 162,579 | \$ 52,050 | \$ 272,333 | \$ 181,291 | \$ 46,492 | \$ 73,926 | \$ 481,404 | \$ 307,267 | |
| 2010 | 135,439 | 44,870 | 286,275 | 167,356 | 48,616 | 71,834 | 470,330 | 284,060 | |
| 2011 | 141,763 | 39,255 | 301,373 | 152,327 | 50,976 | 69,646 | 494,112 | 261,228 | |
| 2012 | 148,087 | 33,313 | 317,130 | 136,567 | 53,100 | 67,352 | 518,317 | 237,232 | |
| 2013 | 154,411 | 26,996 | 333,713 | 119,928 | 55,932 | 64,564 | 544,056 | 211,488 | |
| 2014-2018 | 474,301 | 47,431 | 1,950,629 | 317,693 | 326,860 | 275,578 | 2,751,790 | 640,702 | |
| 2019-2023 | - | - | - | - | 422,204 | 180,275 | 422,204 | 180,275 | |
| 2024-2028 | | | | | 424,800 | 57,180 | 424,800 | 57,180 | |
| | | | | | | | | | |
| Total | <u>\$1,216,580</u> | <u>\$ 243,915</u> | <u>\$3,461,453</u> | <u>\$1,075,162</u> | <u>\$1,428,980</u> | <u>\$ 860,355</u> | <u>\$6,107,013</u> | <u>\$2,179,432</u> | |

During the year ended March 31, 2008, the City purchased power from the Campbell No. 3, Belle River, and Combustion Turbine No. 1 Units.

The City has a deposit of approximately \$123,000 in trust as security for annual debt payments.

F. Prior Period Adjustments

Fund Financial Statements

| | A | <u>irport</u> | | ity Hall provements |
|---|--------------|-------------------------------|-----------|------------------------|
| Fund balances, beginning of year, | ¢ | 24.000 | ф | (514 402) |
| as previously reported | \$ | 24,099 | \$ | (514,483) |
| Error in recording accounts receivable | | (33,783) | | - |
| Error in recording accounts payable | | | | 7,337 |
| Fund balances, beginning of year, as restated | <u>\$</u> | <u>(9,684</u>) | <u>\$</u> | <u>(507,146</u>) |
| Government-wide Financial Statements | | | | |
| | | ernmental <u>ctivities</u> | | |
| Net assets, beginning of year, | | | | |
| as previously reported | \$ 30 |),789,548 | | |
| Error in recording accounts receivable | | (33,783) | | |
| Error in recording accounts payable | | 7,337 | | |
| Net assets, beginning of year, as restated | <u>\$ 3(</u> |) <u>,763,102</u> | | |

NOTES TO THE FINANCIAL STATEMENTS

G. Subsequent events

The City issued limited tax general obligation bonds in August 2006 in the amount of \$5,500,000 for the reconstruction of the marina and park area developed by the Charlevoix DDA. Marina and park area reconstruction costs totaled approximately \$8.9 million at March 31, 2008. The total cost of the project is estimated at approximately \$13 million. The project was completed in July 2008 and approximately \$4.1 million was paid on this project subsequent to year end.

* * * * * *

SUPPLEMENTARY INFORMATION

COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS

MARCH 31, 2008

| | | | | | | Capital Proj | jects Fu | inds | | |
|-------------------------------------|--------------------------------|---------|--------------------|---------|--------------------------------|--------------|----------------------------|-------|-----------------------------|-------|
| | Fire Truck and Ambulance | | Industrial Park | | Infrastructure Improvements | | Recreation Improvements | | Mt. McSauba Improvements | |
| ASSETS | | | | | | | | | | |
| Cash and cash equivalents | \$ | 65,007 | \$ | 31,459 | \$ | 449,347 | \$ | 1,943 | \$ | 7,771 |
| Investments | | 55,000 | | 115,000 | | 340,000 | | - | | - |
| Accounts receivable | | - | | - | | 509 | | - | | 503 |
| Taxes receivable | | - | | - | | 16,373 | | - | | - |
| Interest receivable | | 385 | | 489 | | 2,380 | | | | - |
| Total assets | \$ | 120,392 | \$ | 146,948 | \$ | 808,609 | \$ | 1,943 | \$ | 8,274 |
| LIABILITIES AND FUND BALANCES | | | | | | | | | | |
| Liabilities | | | | | | | | | | |
| Accounts payable | \$ | - | \$ | - | \$ | 2,504 | \$ | - | \$ | - |
| Total liabilities | | - | | | | 2,504 | | - | | - |
| Fund Balances | | | | | | | | | | |
| Reserved for perpetual care | | - | | - | | - | | - | | - |
| Unreserved | | | | | | | | | | |
| Designated for subsequent year's | | | | | | | | | | |
| expenditures | | 119,400 | | - | | 238,900 | | - | | 300 |
| Undesignated | | 992 | | 146,948 | | 567,205 | | 1,943 | | 7,974 |
| Total fund balances | | 120,392 | | 146,948 | | 806,105 | | 1,943 | | 8,274 |
| Total liabilities and fund balances | \$ | 120,392 | \$ | 146,948 | \$ | 808,609 | \$ | 1,943 | \$ | 8,274 |

| | owntown | | ermanent Fund | | Total Nonmajor vernmental | | | |
|----|---------|----|------------------|------------------|---------------------------------|-------|-----------|--|
| _ | Parking | | Total | Cemetery Care | | Funds | | |
| \$ | 86,629 | \$ | 642,156 | \$ | 140,754 | \$ | 782,910 | |
| | 40,000 | | 550,000 | | 202,660 | | 752,660 | |
| | - | | 1,012 | | - | | 1,012 | |
| | - | | 16,373 | | - | | 16,373 | |
| | 110 | | 3,364 | | 2,546 | | 5,910 | |
| \$ | 126,739 | \$ | 1,212,905 | \$ | 345,960 | \$ | 1,558,865 | |

| \$ - | \$ 2,504 | <u>\$</u> - | \$ 2,504 |
|------------------|--------------------|-------------|--------------------|
| - | 2,504 | | 2,504 |
| - | - | 345,960 | 345,960 |
| - 126,739 | 358,600 851,801 | - | 358,600 851,801 |
| 126,739 | 1,210,401 | 345,960 | 1,556,361 |
| \$ 126,739 | \$ 1,212,905 | \$ 345,960 | \$ 1,558,865 |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED MARCH 31, 2008

| | Capital Projects Funds | | | | | | | | | |
|--------------------------------------|--------------------------------|-------|--------------------|---------|--------------------------------|-----------|----------------------------|-------|-----------------------------|----------|
| | Fire Truck and Ambulance | | Industrial Park | | Infrastructure Improvements | | Recreation Improvements | | Mt. McSauba Improvements | |
| Revenues | | | | | | | | | | |
| Taxes | \$ | - | \$ | - | \$ | 454,541 | \$ | - | \$ | - |
| Charges for services | | - | | - | | - | | - | | - |
| Interest | | 3,804 | | 6,535 | | 155,446 | | 51 | | 2,546 |
| Rents and royalties | | - | | - | | - | | - | | 15,460 |
| Other revenue | | - | | 500 | | - | | 1,000 | | - |
| Total revenues | | 3,804 | | 7,035 | | 609,987 | | 1,051 | | 18,006 |
| Expenditures Current | | | | | | | | | | |
| General government | | - | | 3,500 | | 37,790 | | | | - |
| Revenues over expenditures | | 3,804 | | 3,535 | | 572,197 | | 1,051 | | 18,006 |
| Other financing sources (uses) | | | | | | | | | | |
| Transfers in | 3 | 3,900 | | - | | - | | - | | - |
| Transfers out | | - | | - | | (348,438) | | - | | (63,000) |
| Total other financing sources (uses) | 3 | 3,900 | | - | | (348,438) | | - | | (63,000) |
| Net change in fund balances | 3 | 7,704 | | 3,535 | | 223,759 | | 1,051 | | (44,994) |
| Fund balances, beginning of year | 8 | 2,688 | | 143,413 | | 582,346 | | 892 | | 53,268 |
| Fund balances, end of year | \$ 12 | 0,392 | \$ | 146,948 | \$ | 806,105 | \$ | 1,943 | \$ | 8,274 |

| | | | Po | ermanent Fund | Total |
|---------------------|---------|-----------------|----|------------------|---------------------------------|
| Downtown Parking | | Total | 0 | Cemetery Care | Nonmajor vernmental Funds |
| \$ | - | \$ 454,541 | \$ | - | \$ 454,541 |
| | - | - | | 3,825 | 3,825 |
| | 6,345 | 174,727 | | 18,890 | 193,617 |
| | - | 15,460 | | - | 15,460 |
| | - | 1,500 | | - | 1,500 |
| | 6,345 | 646,228 | | 22,715 | 668,943 |
| | - | 41,290 | | - | 41,290 |
| | 6,345 | 604,938 | | 22,715 | 627,653 |
| | | | | | |
| | - | 33,900 | | - | 33,900 |
| | - | (411,438) | | - | (411,438) |
| | - | (377,538) | | - | (377,538) |
| | 6,345 | 227,400 | | 22,715 | 250,115 |
| | 120,394 | 983,001 | | 323,245 | 1,306,246 |
| \$ | 126,739 | \$ 1,210,401 | \$ | 345,960 | \$ 1,556,361 |

COMBINING STATEMENT OF NET ASSETS INTERNAL SERVICE FUNDS

MARCH 31, 2008

| | Employee Fringe Benefits | Motor Vehicle | | |
|----------------------------|--------------------------------|------------------|------------|--------------|
| Assets | | | | |
| Current assets | ¢ 262.106 | ¢ 260.040 | ¢ 26.200 | ¢ (50.424 |
| Cash and cash equivalents | \$ 263,186 | \$ 369,048 | \$ 26,200 | \$ 658,434 |
| Investments | 36,862 | 120,000 | - | 156,862 |
| Interest receivable | 981 | 500 | - | 1,481 |
| Other assets | 32,094 | | | 32,094 |
| Total current assets | 333,123 | 489,548 | 26,200 | 848,871 |
| Noncurrent assets | | | | |
| Capital assets, net | <u> </u> | 592,890 | 108,008 | 700,898 |
| Total assets | 333,123 | 1,082,438 | 134,208 | 1,549,769 |
| Liabilities | | | | |
| Current liabilties | | | | |
| Accounts payable | 29,679 | 26,774 | - | 56,453 |
| Accrued expenses | 18,320 | 3,575 | - | 21,895 |
| Compensated absences | 8,517 | | | 8,517 |
| Total current liabilities | 56,516 | 30,349 | | 86,865 |
| Noncurrent liabilities | | | | |
| Compensated absences | 162,735 | | | 162,735 |
| Total liabilities | 219,251 | 30,349 | | 249,600 |
| Net assets | | | | |
| Invested in capital assets | - | 592,890 | 108,008 | 700,898 |
| Unrestricted | 113,872 | 459,199 | 26,200 | 599,271 |
| Total net assets | \$ 113,872 | \$ 1,052,089 | \$ 134,208 | \$ 1,300,169 |

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS INTERNAL SERVICE FUNDS

| | I | nployee Fringe eenefits | | Motor Vehicle | | DPW Site | | Total |
|--|----|-------------------------------|----|------------------|----|-------------|----|-----------|
| Operating revenues Charges for services | \$ | 1,643,039 | \$ | 618,640 | \$ | - | \$ | 2,261,679 |
| Charges for services | Ψ | 1,040,000 | Ψ | 010,040 | Ψ | | Ψ | 2,201,077 |
| Operating expenses | | | | | | | | |
| Personal services | | 1,546,558 | | 131,013 | | - | | 1,677,571 |
| Contractual services | | 56,459 | | 32,542 | | - | | 89,001 |
| Supplies | | - | | 92,067 | | - | | 92,067 |
| Utilities | | - | | 13,025 | | - | | 13,025 |
| Repairs and maintenance | | - | | 80,716 | | - | | 80,716 |
| Depreciation | | - | | 137,934 | | 10,965 | | 148,899 |
| Miscellaneous | | 2,211 | | 1,625 | | - | | 3,836 |
| Total operating expenses | | 1,605,228 | | 488,922 | | 10,965 | | 2,105,115 |
| Operating income (loss) | | 37,811 | | 129,718 | | (10,965) | | 156,564 |
| Nonoperating revenues | | | | | | | | |
| Interest revenue | | 7,521 | | 17,378 | | 142 | | 25,041 |
| Other revenue | | 7,937 | | - | | | | 7,937 |
| Total nonoperating revenues | | 15,458 | | 17,378 | | 142 | | 32,978 |
| Income (loss) before transfers | | 53,269 | | 147,096 | | (10,823) | | 189,542 |
| Transfers | | | | | | | | |
| Transfers in | | - | | 50,000 | | 148,163 | | 198,163 |
| Transfers out | | | | (57,900) | | (130,000) | | (187,900) |
| Total transfers | | - | | (7,900) | | 18,163 | | 10,263 |
| Change in net assets | | 53,269 | | 139,196 | | 7,340 | | 199,805 |
| Net assets, beginning of year | | 60,603 | | 912,893 | | 126,868 | | 1,100,364 |
| Net assets, end of year | \$ | 113,872 | \$ | 1,052,089 | \$ | 134,208 | \$ | 1,300,169 |

COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS

FOR THE YEAR ENDED MARCH 31, 2008

| | mployee Fringe Benefits | Motor Vehicle | DPW Site | Total |
|--|-------------------------------|------------------|----------------|-----------------|
| Cash flows from operating activities | | | | |
| Cash received from interfund services | \$ 1,650,983 | \$ 618,640 | \$ - | \$ 2,269,623 |
| Cash payments to employees | (1,530,445) | (131,898) | - | (1,662,343) |
| Cash payments to suppliers for goods and services | (71,029) | (199,081) | - | (270,110) |
| Net cash provided by operating activities | 49,509 | 287,661 | - | 337,170 |
| Cash flows from noncapital financing activities | | | | |
| Miscellaneous income | 7,937 | - | - | 7,937 |
| Receipt of amounts due from other funds | - | - | 10,655 | 10,655 |
| Repayment of amount due to other funds | - | - | (14,618) | (14,618) |
| Transfers in from other funds | - | 50,000 | 148,163 | 198,163 |
| Transfers out to other funds | - | (57,900) | (130,000) | (187,900) |
| Net cash provided by (used in) noncapital | | | | |
| financing activities | 7,937 | (7,900) | 14,200 | 14,237 |
| Cash flows from capital and related financing activities Purchase of capital assets | | (148,896) | | (148,896) |
| Cash flows from investing activities | | | | |
| Purchase of investments | (1,862) | - | - | (1,862) |
| Investment income | 7,421 | 17,367 | 291 | 25,079 |
| Net cash provided by investing activities | 5,559 | 17,367 | 291 | 23,217 |
| Net increase in cash and cash equivalents | 63,005 | 148,232 | 14,491 | 225,728 |
| Cash and cash equivalents, beginning of year | 200,181 | 220,816 | 11,709 | 432,706 |
| Cash and cash equivalents, end of year | \$ 263,186 | \$ 369,048 | \$ 26,200 | \$ 658,434 |
| Reconciliation of operating income (loss) to net cash | | | | |
| provided by (used in) operating activities | | | | |
| Operating income (loss) | \$ 37,811 | \$ 129,718 | \$ (10,965) | \$ 156,564 |
| Adjustments to reconcile operating income (loss) | | | | |
| to net cash provided by operating activities | | 105.004 | 10.045 | 1 40 000 |
| Depreciation | - | 137,934 | 10,965 | 148,899 |
| Changes in assets and liabilities | 5044 | | | 5044 |
| Accounts receivable | 7,944 | - | - | 7,944 |
| Other assets | (32,094) | - | - | (32,094) |
| Accounts payable | 19,735 | 20,894 | - | 40,629 |
| Accrued liabilities | (4,751) | (885) | - | (5,636) |
| Accrued compensated absences | 20,864 | - | - | 20,864 |
| Net cash provided by operating activities | \$ 49,509 | \$ 287,661 | \$ | \$ 337,170 |
| Noncash non-capital financing activities | | | | |
| Transfer due from Infrastructure Improvements fund | | | \$ 10,965 | |

STATEMENT OF CHANGES IN ASSETS AND LIABILITIES AGENCY FUND CURRENT TAX COLLECTION FUND

| | Beginning Balance Additions Deductions | | | | | Ending Balance | | | | |
|---------------------------------------|---|--------|---------------|-----------|-----------------|-------------------|--------|--|--|--|
| Assets Cash | \$ | 56,184 | \$ 1 2 | 2,305,219 | \$ (12,315,407) | \$ | 45,996 | | | |
| Liabilities Undistributed receipts | \$ | 56,184 | \$ 2 | 1,750,973 | \$ (21,761,161) | \$ | 45,996 | | | |

BALANCE SHEET AND STATEMENT OF NET ASSETS COMPONENT UNIT

MARCH 31, 2008

| | Downtown Development Authority | Adjustments | Statement of Net Assets | | |
|---|--------------------------------------|--------------|----------------------------|--|--|
| Assets | | | | | |
| Cash and cash equivalents | \$ 4,748 | \$ - | \$ 4,748 | | |
| Cash with fiscal agent | 232,702 | - | 232,702 | | |
| Investments | 416,702 | - | 416,702 | | |
| Accounts receivable | 18,408 | - | 18,408 | | |
| Taxes receivable | 1,457 | - | 1,457 | | |
| Interest receivable | 542 | - | 542 | | |
| Other assets | - | 26,953 | 26,953 | | |
| Capital assets not being depreciated | - | 923,071 | 923,071 | | |
| Capital assets, net of depreciaton | | 4,058,594 | 4,058,594 | | |
| Total assets | \$ 674,559 | 5,008,618 | 5,683,177 | | |
| Liabilities | | | | | |
| Accounts payable | \$ 130,732 | - | 130,732 | | |
| Accrued liabilities | 988 | 12,858 | 13,846 | | |
| Noncurrent liabilities | | | | | |
| Long term debt due within one year | - | 359,347 | 359,347 | | |
| Long term debt due in more than one year | | 1,678,043 | 1,678,043 | | |
| Total liabilities | 131,720 | 2,050,248 | 2,181,968 | | |
| Fund balance | | | | | |
| Unreserved | 542,839 | (542,839) | | | |
| Total liabilities and fund balance | \$ 674,559 | | | | |
| Net assets | | | | | |
| Invested in capital assets, net of related debt | | 2,944,275 | 2,944,275 | | |
| Unrestricted | | 556,934 | 556,934 | | |
| Total net assets | | \$ 3,501,209 | \$ 3,501,209 | | |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE AND STATEMENT OF ACTIVITIES COMPONENT UNIT

| | Downtown Development Authority | | Adjustments | | Statement of Activities | |
|--|--------------------------------------|-----------|-------------|-----------|----------------------------|-----------|
| Revenues | | | | | | |
| Property taxes | \$ | 756,220 | \$ | - | \$ | 756,220 |
| Rents | | 38,760 | | - | | 38,760 |
| Interest | | 29,433 | | - | | 29,433 |
| Total revenues | 824,413 | | <u> </u> | | 824,413 | |
| Expenditures / expenses | | | | | | |
| Current | | | | | | |
| Other functions | | 718,308 | | 187,824 | | 906,132 |
| Debt service | | | | | | |
| Principal | | 354,347 | | (354,347) | | - |
| Interest and fiscal charges | | 66,127 | | (66,127) | | - |
| Total expenditures / expenses | | 1,138,782 | | (232,650) | | 906,132 |
| Revenues over expenditures | | (314,369) | | 232,650 | | (81,719) |
| Change in fund balance / net assets | | (314,369) | | 232,650 | | (81,719) |
| Fund balance / net assets, beginning of year | | 857,208 | | 2,725,720 | | 3,582,928 |
| Fund balance / net assets, end of year | \$ | 542,839 | \$ | 2,958,370 | \$ | 3,501,209 |



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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

August 22, 2008

City Council City of Charlevoix Charlevoix County, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the *City of Charlevoix* (the "City"), as of and for the year ended March 31, 2008, which collectively comprise the City's basic financial statements and have issued our report thereon dated August 22, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the City's financial statements that is more than inconsequential will not be prevented or detected by the City's internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the City's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain other matters that we reported to management of the City in a separate letter dated August 22, 2008.

This report is intended solely for the information and use of members of the City Council and management, and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Johann

SINGLE AUDIT SECTION

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

| Federal Grantor/ Pass-Through Grantor/ Program Title | Federal CFDA Number | Program or Award Grant Number | Exj | penditures |
|--|---------------------------|-------------------------------------|-----|------------|
| U.S. DEPARTMENT OF TRANSPORTATION | | | | |
| Pass through Federal Aviation Administration | | | | |
| Airport Improvement Program | 20.106 | 3-26-0017-0907 | \$ | 884,278 |
| U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT | | | | |
| Pass through Michigan Strategic Fund | | | | |
| Michigan Scientific Corporation Infrastructure | 14.228 | MSC 205026-EDIG | | 2,878 |
| Total Federal Award Expenditures | | | \$ | 887,156 |



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INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A – 133

August 22, 2008

The Honorable Mayor and Members of the City Council City of Charlevoix Charlevoix County, Michigan

Compliance

We have audited the compliance of the *City of Charlevoix* (the "City") with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended March 31, 2008. The City's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City's compliance with those requirements.

In our opinion, the City complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended March 31, 2008.

Internal Control Over Compliance

The management of the City is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A *control deficiency* in the City's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A *significant deficiency* is a control deficiency, or combination of control deficiencies, that adversely affects the City's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the City's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the entity's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we considered to be material weaknesses, as defined above.

This report is intended solely for the information and use of the audit committee, management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Rehmann Lobarn

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

FOR THE YEAR ENDED MARCH 31, 2008

SECTION 1 - SUMMARY OF AUDITORS' RESULTS

Financial Statements

| Type of Auditors' report issued: | | Unqualified | | | |
|--|-----------------------------|---------------------|--|--|--|
| Internal control over financial re Material weakness identified Significant deficiencies iden material weaknesses | Î? | No None reported | | | |
| Noncompliance material to basic statements noted? | c financial | No | | | |
| Federal Awards | | | | | |
| Internal control over major prog Material weaknesses identifi Significant deficiencies iden material weaknesses | ed? | No None reported | | | |
| Type of auditors' report issued of | Unqualified | | | | |
| Any audit findings disclosed tha in accordance with Circular | 1 1 | No | | | |
| Identification of major programs | S: | | | | |
| <u>CFDA #</u> | Name of Program | | | | |
| 20.106 | Airport Improvement Program | | | | |
| Dollar threshold to distinguish betw | \$300,000 | | | | |
| Auditee qualified as a low risk audit | No | | | | |

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

FOR THE YEAR ENDED MARCH 31, 2008

SECTION II – FINANCIAL STATEMENT FINDINGS

No financial statement findings.

SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

No federal award findings and questioned costs.